

EXHIBIT A

Subject Depart Office for Andrews Air Force Base
Show Time As Busy
Drop Off: DV Lounge
Estimated Drive Time: 30 minutes
Drop Dead Time: 10:15am

Time At 11:00 AM
Subject Estimated: Wheels Up
Show Time As Busy

Time 11:30 AM – 10:30 PM
Subject HOLD: Trump
Show Time As Busy

Time At 10:20 PM
Subject Estimated: Wheels Down
Show Time As Busy

Thursday, March 16, 2017

Time 8:00 AM – 9:00 AM
Subject Chief of Staff Meeting
Location Alm Room
Recurrence Occurs every Monday, Tuesday, Wednesday, Thursday, and Friday effective 2/24/2017 until 5/31/2017 from 8:00 AM to 9:00 AM
Show Time As Busy
Please note the location starting 9 May 2017
POC: ALM Room Cheryl Woodward

Attendees	Name <E-mail>	Attendance
	(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.>	Organizer
	Greaves, Holly <greaves.holly@epa.gov>	Required
	Benton, Donald <benton.donald@epa.gov>	Required
	Bolen, Brittany <bolen.brittany@epa.gov>	Required
	Ringel, Aaron <ringel.aaron@epa.gov>	Required
	Jackson, Ryan <jackson.ryan@epa.gov>	Required
	Schwab, Justin <schwab.justin@epa.gov>	Required
	Wagner, Kenneth <wagner.kenneth@epa.gov>	Required
	Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>	Required
	Brown, Byron <brown.byron@epa.gov>	Required
	Dravis, Samantha <dravis.samantha@epa.gov>	Required
	Hale, Michelle <hale.michelle@epa.gov>	Required

Palich, Christian <palich.christian@epa.gov>	Required
Greenwalt, Sarah <greenwalt.sarah@epa.gov>	Required
Fotouhi, David <fotouhi.david@epa.gov>	Required
Hupp, Sydney <hupp.sydney@epa.gov>	Required
Chmielewski, Kevin <chmielewski.kevin@epa.gov>	Required
Wilcox, Jahan <wilcox.jahan@epa.gov>	Required
Davis, Patrick <davis.patrick@epa.gov>	Required
Hupp, Millan <hupp.millan@epa.gov>	Required
Lyons, Troy <lyons.troy@epa.gov>	Required
Beck, Nancy <beck.nancy@epa.gov>	Required
Ferguson, Lincoln <ferguson.lincoln@epa.gov>	Required
Bowman, Liz <Bowman.Liz@epa.gov>	Required
Konkus, John <konkus.john@epa.gov>	Required
Graham, Amy <graham.amy@epa.gov>	Required
Bennett, Tate <Bennett.Tate@epa.gov>	Required
Yamada, Richard (Yujiro) <yamada.richard@epa.gov>	Required
Traylor, Patrick <traylor.patrick@epa.gov>	Required
Rodrick, Christian <rodrick.christian@epa.gov>	Required
McMurray, Forrest <mcmurray.forrest@epa.gov>	Required
Willis, Sharnett <Willis.Sharnett@epa.gov>	Optional
Dickerson, Aaron <dickerson.aaron@epa.gov>	Optional
DCRoomARNEPAadministrator/DC-Ariel-Rios-AO <DCRoomARNEPAadministrator@epa.gov>	Resource
Shimmin, Kaitlyn <shimmin.kaitlyn@epa.gov>	Optional
Morris, Madeline <morris.madeline@epa.gov>	Required
Baptist, Erik <baptist.erik@epa.gov>	Optional

Letendre, Daisy <letendre.daisy@epa.gov>	Required
Hewitt, James <hewitt.james@epa.gov>	Required
Cory, Preston (Katherine) <Cory.Preston@epa.gov>	Optional
Darwin, Henry <darwin.henry@epa.gov>	Required
Lovell, Will (William) <lovell.william@epa.gov>	Optional

Time 9:00 AM – 9:30 AM
Subject (b) (6)
Show Time As Busy

Time 10:30 AM – 10:45 AM
Subject photo for passport
Location EPA studio
Show Time As Busy

Attendees	Name <E-mail>	Attendance
	(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.>	Organizer
	Vance, Eric <Vance.Eric@epa.gov>	Required

Time 11:00 AM – 11:30 AM
Subject Briefing for Canadian Minister of Environment Meeting
Location Administrator's Office
Show Time As Busy

Attendees	Name <E-mail>	Attendance
	(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.>	Organizer
	Nishida, Jane <Nishida.Jane@epa.gov>	Required
	Jackson, Ryan <jackson.ryan@epa.gov>	Required
	Dunham, Sarah <Dunham.Sarah@epa.gov>	Required
	Knapp, Kristien <Knapp.Kristien@epa.gov>	Required

Time 11:30 AM – 11:45 AM
Subject Interview for The Federalist Papers Project with Steve Straub
Location via phone
Show Time As Busy
 Hard copy of materials/request on file.
 Requestor: Konkus

Attendees	Name <E-mail>	Attendance
	POC: Seth Connell (b) (6)	

(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.> Organizer
Konkus, John <konkus.john@epa.gov> Required
Ferguson, Lincoln <ferguson.lincoln@epa.gov> Required
Hupp, Sydney <hupp.sydney@epa.gov> Required

Time 11:30 AM – 1:00 PM
Subject Lunch
Location (b) (7)(C), (b) (6)
Show Time As Busy
Attendees

Name <E-mail>	Attendance
(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.>	Organizer
Jackson, Ryan <jackson.ryan@epa.gov>	Required

Time 1:15 PM – 2:00 PM
Subject Meeting with Jim Matheson, CEO of National Rural Electric Coop. Assoc.
Location Administrator's office
Show Time As Busy
Attendees: Matheson, Cassady, and Jay Morrison with NRECA
John Cassady
Vice President, Legislative Affairs | National Rural Electric Cooperative Association
4301 Wilson Blvd., Arlington, VA 22203
(b) (6)
Matheson's EA Amanda.Chowning@nreca.coop
<mailto:Amanda.Chowning@nreca.coop>

Name <E-mail>	Attendance
(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.>	Organizer
Brown, Byron <brown.byron@epa.gov>	Required

Time 2:30 PM – 3:00 PM
Subject Meet with Cong. McKinley
Location Administrator's office
Show Time As Busy
Purpose: The Congressman is Chairman of the Congressional Coal Caucus and would like to sit down with Admin. Pruitt to discuss ways that both he and the Caucus can be helpful.
POC: Blake Deeley | Policy Advisor Direct: (b) (6)

Name <E-mail>	Attendance
(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.>	Organizer
Richardson, RobinH <Richardson.RobinH@epa.gov>	Required

Brown, Byron <brown.byron@epa.gov> Required

Vance, Eric <Vance.Eric@epa.gov> Required

Time 3:15 PM – 4:15 PM
Subject Bilateral Meeting Canadian Minister McKenna
Location Administrator's Office
Show Time As Busy

Attendees	Name <E-mail>	Attendance
	(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.>	Organizer
	Vance, Eric <Vance.Eric@epa.gov>	Required
	Jackson, Ryan <jackson.ryan@epa.gov>	Required
	Dunham, Sarah <Dunham.Sarah@epa.gov>	Required
	Dravis, Samantha <dravis.samantha@epa.gov>	Required
	Knapp, Kristien <Knapp.Kristien@epa.gov>	Required
	Nishida, Jane <Nishida.Jane@epa.gov>	Required

Time 5:00 PM – 6:00 PM
Subject White House St. Patrick's Day Reception
Show Time As Busy
POC: Cabinet Affairs

Friday, March 17, 2017

Time 8:00 AM – 9:00 AM
Subject Chief of Staff Meeting
Location Alm Room
Recurrence Occurs every Monday, Tuesday, Wednesday, Thursday, and Friday effective 2/24/2017 until 5/31/2017 from 8:00 AM to 9:00 AM
Show Time As Busy
Please note the location starting 9 May 2017
POC: ALM Room Cheryl Woodward

Attendees	Name <E-mail>	Attendance
	(b)(6) Pruitt Cal. Acct. <(b)(6) Pruitt Cal. Acct.>	Organizer
	Greaves, Holly <greaves.holly@epa.gov>	Required
	Benton, Donald <benton.donald@epa.gov>	Required
	Bolen, Brittany <bolen.brittany@epa.gov>	Required
	Ringel, Aaron <ringel.aaron@epa.gov>	Required
	Jackson, Ryan <jackson.ryan@epa.gov>	Required

EXHIBIT B



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
Washington, D.C. 20460

NOV 01 2017

OFFICE OF
PUBLIC ENGAGEMENT
AND ENVIRONMENTAL EDUCATION

MEMORANDUM

SUBJECT: Recusal Statement

FROM: Tate Bennett *Tate Bennett*
Associate Administrator

TO: Ryan Jackson
Chief of Staff

I have previously consulted with the Office of General Counsel/Ethics (OGC/Ethics) and have been advised about my ethics obligations. This memorandum formally notifies you of my continuing obligation to recuse myself from participating personally and substantially in certain matters in which I have a financial interest, or a personal or business relationship. I also understand that I have obligations pursuant to Executive Order 13770 and the Trump Ethics Pledge that I signed.

FINANCIAL CONFLICTS OF INTEREST

As required by 18 U.S.C. § 208(a), I will not participate personally and substantially in any particular matter in which I know that I have a financial interest directly and predictably affected by the matter, or in which I know that a person whose interests are imputed to me has a financial interest directly and predictably affected by the matter, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me: any spouse or minor child of mine; any general partner of a partnership in which I am a limited or general partner; any organization in which I serve as officer, director, trustee, general partner or employee; and any person or organization with which I am negotiating or have an arrangement concerning prospective employment.

I have consulted with OGC/Ethics and been advised that I do not currently have any financial conflicts of interest but will remain vigilant and notify OGC/Ethics immediately should my financial situation change.

OBLIGATIONS UNDER EXECUTIVE ORDER 13770

Pursuant to Section 1, Paragraph 6 of the Executive Order, I understand that I am

prohibited from participating in any particular matter involving specific parties in which my former employer, **National Rural Electric Cooperative Association (NRECA)**, is a party or represents a party. I understand that my recusal lasts until March 19, 2019, which is two years from the date that I joined federal service.

I have been advised by OGC/Ethics that, for the purposes of this pledge obligation, the term “particular matters involving specific parties” is broadened to include any meetings or other communication relating to the performance of my official duties, unless the communication applies to a particular matter of general applicability and participation in the meeting or other event is open to all interested parties. I am further advised that the term “open to all interested parties” means five or more parties.

Pursuant to Section 1, Paragraph 7 of the Executive Order, since I was a registered lobbyist within the two years prior to joining federal service, I understand that I am also prohibited from participating in any particular matter on which I lobbied within the previous two years and prohibited from participating in the specific issue area in which that particular matter falls. I am advised by OGC/Ethics that the Executive Order defines “participate” to mean “participate personally and substantially”¹ and that the term “specific issue area” means a “particular matter of general applicability.”²

I have been informed by OGC/Ethics that my obligations under Paragraph 6 arise from the specific issues areas in which I lobbied. My primary responsibilities within my lobbying portfolio were with respect to appropriations funding for the following USDA programs: The Rural Energy Savings Program, The Rural Utility Service Electric Loan Program, the Guaranteed Underwriter Program, the Rural Economic Development Loan & Grant Program and title 6205 of H.R. 2642: The Agricultural Act of 2014.

In an abundance of caution, I have consulted the Designated Agency Ethics Official about the fact that while my primary responsibilities in the appropriations issues were for USDA funding, on occasion, policy riders related to EPA were involved. I was advised that my current role in the Office of Public Engagement and Environmental Education (OPEEE) does not require personal and substantial participation in appropriations or policy issues generally, so I may continue to carry out my assigned duties.

Additionally, within the previous two years, my Lobbying Disclosure Act reports indicate that I also engaged in lobbying activities on a variety of other authorizing issues that may appear to arise at EPA. Actually, I personally lobbied on these specific EPA-related authorizing issues only in my final months with my employer when I assumed additional responsibilities outside of appropriations issues (specifically for the Clean Power Plan, Ozone National Ambient Air Quality Standards and coal combustion residual issues). Upon joining EPA, I consulted with

¹ See Exec. Order 13770, Section 2(t), which states that “participate” means to participate personally and substantially.

² See Office of Government Ethics Legal Advisory LA-17-03 (March 20, 2017).

OGC/Ethics and was advised that my former duties in the Office of Congressional and Intergovernmental Relations (OCIR) did not involve direct participation in the strategy, development or implementation in any issue areas. OGC/Ethics therefore concluded that I would not be participating “personally and substantially”³ in the same specific issue areas that I had previously lobbied. Given my new duties in OPEEE, OGC/Ethics has confirmed that I am still unlikely to be participating “personally and substantially” in the same specific issue areas that I had previously lobbied.

In both my previous and current positions at EPA, I have not and will not participate personally or substantially in the merits of any Clean Power Plan, Ozone National Ambient Air Quality Standards or coal combustion residuals discussions. I have been advised by OGC/Ethics that I can be involved in logistical matters such as setting up meetings at which parties discuss any issues, including those in which I had previously lobbied. I can also distribute information including content originating from other EPA offices including the Office of Public Affairs. Should an unexpected situation arise in which I am asked to participate in a more substantive role, I will first consult with OGC/Ethics for advice before taking any action.

SCREENING ARRANGEMENT

In order to ensure that I do not participate in matters relating to NRECA, I will instruct Stephen Gordon, Deputy Director for Public Engagement, to assist in screening EPA matters directed to my attention that involve my former employer as a specific party. I will provide a copy of this memorandum to my principal subordinates with a copy to Justina Fugh, Senior Counsel for Ethics. I will also instruct my principal subordinates that all inquiries and comments involving the NRECA should be directed to Mr. Gordon without my knowledge or involvement until after my recusal period ends.

If Mr. Gordon determines that a particular matter will directly involve NRECA, then he will refer it for action or assignment to another, without my knowledge or involvement. In the event that he is unsure whether an issue is a particular matter from which I am recused, then he will consult with OGC/Ethics for a determination.

UPDATE AS NECESSARY

In consultation with OGC/Ethics, I will revise and update my recusal statement whenever warranted by changed circumstances, including changes in my financial interests, changes in my

³ To participate “personally” means to participate directly, either individually or in combination with other persons, or through the direct and active supervision of any person an employee supervises. 5 C.F.R. § 2641.201(i)(2). To participate “substantially” means that the employee’s involvement is of significance to the matter, and includes decision-making, review or recommendation as to an action being taken, signing or approving a final document, and/or participating in a final decision briefing. “Participation in peripheral aspects of a matter or in aspects not directly involving the substantive merits of a matter (such as reviewing budgetary procedures or scheduling meetings) is not substantial.” 5 C.F.R. § 2641.201(i)(3).

personal or business relationships, or any changes to my EPA duties. In the event of any changes to my screening arrangement, I will provide a copy of the revised recusal statement to you, OGC/Ethics, and any principal subordinates.

cc: Nancy Grantham, Acting Associate Administrator for Public Affairs
George Hull, Acting Deputy Associate Administrator for Public Affairs
Justina Fugh, Senior Counsel for Ethics

EXHIBIT C

To: Joe Wilkinson[jwilkinson@aeci.org]; Andy Neidert[andy@reachthearc.com]; Bennett, Tate[Bennett.Tate@epa.gov]; Derek Coats[derek_coats@blunt.senate.gov]; Konkus, John[konkus.john@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Jim McCarty[jmccarty@amec.org]; Mark Viguet (GR)[mviguet@aeci.org]; Stephen A. Bell[Stephen.Bell@nreca.coop]
From: Barry Hart
Sent: Tue 4/18/2017 2:42:35 PM
Subject: Fwd: Thomas Hill Information
[Thomas Hill talking points -rev.docx](#)
[ATT00001.htm](#)

Joe and all,

Is this talking points I should use for radio interview. If you have more send it.

Going to do interview at 11:00 cst

BH

Sent from my iPhone

Begin forwarded message:

From: Joe Wilkinson <jwilkinson@AECl.org>
Date: April 13, 2017 at 9:18:57 AM CDT
To: "Bennett, Tate" <Bennett.Tate@epa.gov>, John Konkus <konkus.john@epa.gov>, "Graham, Amy" <graham.amy@epa.gov>, "Hupp, Millan" <hupp.millan@epa.gov>
Cc: Barry Hart <bhart@amec.org>, "Mark Viguet (GR)" <mviguet@aeci.org>, Jim McCarty <jmccarty@amec.org>, "Linda Putman (GR)" <lputman@aeci.org>
Subject: **Thomas Hill Information**

All,

Attached is some additional information on Thomas Hill and its impact on the local community. This can be used as part of any communications.

Please let me know if you have any questions on the information, or if we can provide anything else.

Thanks,
Joe Wilkinson

April 13, 2017, draft

Thomas Hill Energy Center fact sheet

Community & jobs:

- Associated's 2016 property tax payments to Randolph County for its Thomas Hill facilities totaled \$6.4 million.
 - Of that amount, \$4.7 million went to local schools.
- Associated employs 223 full-time employees at its Thomas Hill Energy Center who are actively involved in their local communities.
 - 164 of those employees are represented by the International Brotherhood of Electrical Workers. Weighted average hourly rate for union employees only is \$36.56. That's about \$80,000 annually. In contrast, the 2015 income per capita for Randolph County was \$36,062, per Woods and Poole data.
- Take home pay for all employees at Thomas Hill (union and nonunion) is about \$1.1 million a month.
- Associated owns the Thomas Hill Lake, built to provide cooling water to the plant, and works with the Missouri Department of Conservation to manage its use for recreation and wildlife habitat.
 - Associated owns 30,700 acres at Thomas Hill, including the lake that is about 5,000 acres.
 - Associated leases 11,455 acres to the Missouri Department of Conservation, which includes the lake and about 6,000 acres of surrounding land for fish and wildlife resources and regulation of recreational uses.
- Associated twice has received the U.S. Department of Interior's highest honor for its mine reclamation, which is nearly complete.
 - Of the 16,442 acres once under bond for mine reclamation, Associated only has 807 acres left that is permitted to beneficially use ash to reclaim.
 - Provides bottom ash to counties and cities for beneficially reuse during inclement weather, saving them money and making the roads safer.

Environmental stewardship and compliance

Air quality

- Associated was one of the first utilities in the country to convert its coal units to burn 100 percent low-sulfur coal to meet requirements of the 1990 Clean Air Act Amendments.
 - Associated spent \$552 million to close its Missouri mine and convert to low-sulfur coal at its Thomas Hill and New Madrid power plants – reducing SO₂ emissions 90 percent.
- At both coal plants, AECl added over-fire air technology on all units from 2004-2006 to further reduce NO_x emissions for a cost of \$15.5 million.
- In addition, low-NO_x burners were installed in 2006 on Thomas Hill Unit 3 to reduce NO_x emissions and lower operating costs on SCR environmental controls. This project cost \$7.6 million.

- To further reduce NOx emissions, Associated spent \$423 million to build selective catalytic reduction (SCR) equipment on all three units at Thomas Hill and refurbish Unit 3 electrostatic precipitator to improve capture of fine particulates from emissions. This was done by Jan. 1, 2009, to meet Clean Air Interstate Rule, which was later replaced with Cross-State Air Pollution Rule.
- To reduce mercury emissions, Associated pioneered use of refined coal in 2010 at Thomas Hill Energy Center to reduce mercury emissions years before the Mercury Air Toxics Standards compliance date in 2016. Example of innovation that did not increase costs for members. Associated took advantage of George W. Bush-era stimulus package.
- In 2016, Associated installed sorbent traps to monitor mercury emissions per MATS standards. Mercury emissions cost in 2016 totaled \$348,052.
- Installed activated carbon injection systems on all three units at Thomas Hill to meet MATS at a cost of \$6.5 million.
- Refurbished Thomas Hill Unit 2 electrostatic precipitator at a cost of about \$9.3 million for MATS compliance.
- Today, Associated's mercury emissions are below the MATS requirements.

Coal Combustion Residuals rule

- In preparation for the CCR rule, Associated converted to a dry fly ash handling system at Thomas Hill Energy Center at a cost of \$2.4 million.
- Since then, it's invested an additional \$714,000 on projects, including:
 - Installed additional groundwater wells for monitoring as required by CCR and is working with an engineering firm to establish a baseline from monitoring results as required by CCR rule.
 - Hired a geotechnical firm to inspect, document and certify ash pond dam and then write management, flood and post-closure plans.
 - Closing an ash pond, using in-house staff as available.
 - Moved 301,928 tons of bottom ash in 8,284 truckloads to close an area that had been used by a contractor to recycle bottom ash, which could no longer be stored on the ground under the CCR rule. Associated then constructed a pad for temporary storage of bottom ash, which can then be loaded out for disposal or recycling.

Stewardship extends to wildlife and more

- Hatched peregrine falcon chicks from its power plant in past, and last year two peregrine chicks fledged from a nest box on the Unit 3 emissions stack. Eagles are also a common site and have nested the last few years on Associated's property.
- Partnered with BNSF Railway on pilot project for liquefied-natural-gas powered locomotives bringing coal to the power plant.
- Associated Electric Cooperative and Association of Missouri Electric Cooperatives are part of a statewide collaboration to help restore monarch butterfly populations.
- Associated has donated use of land at Thomas Hill for wildlife habitat research and a soil-conservation project by county soil and water conservation district and state agencies and universities.

- Partnered to develop an agreement with U.S. Fish and Wildlife Service to reach an agreement that allows member systems to construct and maintain transmission facilities while protecting endangered species.

Upcoming issues, in addition to carbon emissions regulations, focus on land and water:

- Final *Clean Water Act Effluent Limitation Guidelines* now include Thomas Hill units 1 and 2, which were previously excluded under the draft rule. Compliance timelines tied to discharge permit renewals between 2018-2023.
- Associated will have to convert to a dry bottom-ash handling system to meet Coal Combustion Residuals rule and Effluent Limitation Guidelines. Staff has not devised a solution for Thomas Hill yet, but the bottom ash system at the cooperative's New Madrid plant will cost about \$30 million.
- Need continued support from the Office of Surface Mining and EPA for beneficially reusing coal ash to reclaim mine property (CCR and ELG Rule). Eliminating this use would increase ash disposal costs, possibly requiring construction of a utility landfill, and also increase mine reclamation costs.
- Need risk-based approach to closing surface impoundments and ash ponds and remediating ground water impacts (CCR Rule).
- Missouri has risk-based standard, which about 40 states do, which is cost-effective way to improve water quality.
- Changes to water treatment to meet new ELG limits is another potential impact at Thomas Hill, which now has its own water treatment facility to produce potable water.
- Section 316(b) of the Clean Water Act also may require some modification of water intakes for the plant on the lake; however, this will be a larger and very significant cost at Associated's New Madrid Power Plant.

EXHIBIT D

To: Hupp, Millan[hupp.millan@epa.gov]; Steele Shippy **Personal Email/Ex. 6**
Cc: Bennett, Tate[Bennett.Tate@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]
From: Joseph Lakin
Sent: Sun 4/16/2017 12:55:47 PM
Subject: Re: Meeting with Administrator Pruitt

Apologies, he's now added.

On Sun, Apr 16, 2017 at 7:55 AM Joseph Lakin <joe@victoryenterprises.com> wrote:

That works great. I've added Steele Shippy, his Dep. Chief of Staff. He can finalize any details in advance or on site. Thank you all for your help.

On Fri, Apr 14, 2017 at 7:54 PM Hupp, Millan <hupp.millan@epa.gov> wrote:

Good evening Joe,

Would Secretary Ashcroft be available for a roughly 10 - 15 minute meeting at approximately 11:30AM CST?

Millan

From: Joseph Lakin <joe@victoryenterprises.com>
Sent: Thursday, April 13, 2017 6:24:03 PM
To: Hupp, Millan
Cc: Hupp, Sydney; Bennett, Tate
Subject: Re: Meeting with Administrator Pruitt

Yes.

On Thu, Apr 13, 2017 at 5:18 PM Hupp, Millan <hupp.millan@epa.gov> wrote:

Joe -- he is attending the event in Thomas Hill?

Millan Hupp
202.380.7561

Sent from my iPhone

On Apr 13, 2017, at 9:44 AM, Joseph Lakin <joe@victoryenterprises.com> wrote:

Same to you. He will make himself available anytime on the 20th. He plans to attend the northern Missouri event as well. If there's a time that works, let

me know. Once ironed out, I'll connect you with Steele Shippy, his Deputy Chief of Staff to finalize.
Thanks so much for your help.

On Thu, Apr 13, 2017 at 7:13 AM, Hupp, Millan <hupp.millan@epa.gov> wrote:

Joe,

Good morning and wonderful to meet you via email. The Administrator would welcome the opportunity to meet with Secretary Ashcroft while in MO next week.

I'm in PA all day today but may I get with you this evening or tomorrow morning once I can look at the schedule and determine a good time?

When you can, please let me know what availability you all have.

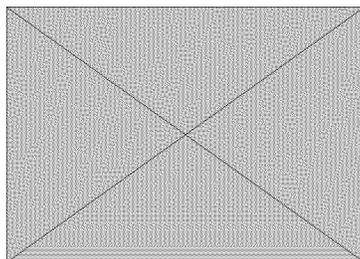
Thank you,

Millan Hupp
[202.380.7561](tel:202.380.7561)

Sent from my iPhone

--

Joe Lakin



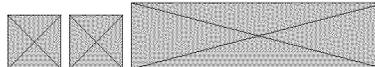
Vice President and Digital Director

420 S. 1st St.

Pacific, MO 63069

Mobile: 417-880-6722

VictoryEnterprises.com



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Joe Lakin
Vice President and Digital Director

420 S. 1st St. - Pacific, MO 63069
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Vice President and Digital Director
420 S. 1st St. - Pacific, MO 63069
Mobile: 417-880-6722
www.VictoryEnterprises.com

To: Hupp, Sydney[hupp.sydney@epa.gov]; Crystal Coon[[Personal Email/Ex. 6](#)]
Cc: Hupp, Millan[hupp.millan@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]
From: Joseph Lakin
Sent: Thur 4/13/2017 3:15:06 AM
Subject: Re: Pruitt MO Visit

Thanks all. Secretary Ashcroft would love the opportunity to meet with the Administrator for a few minutes as part of his visit. Please let me know if possible and how best to arrange, if so. We appreciate your willingness to accommodate.

On Wed, Apr 12, 2017 at 10:26 AM Hupp, Sydney <hupp.sydney@epa.gov> wrote:

Thank you, Crystal!

Good to meet you via email, Joe. Looping in Millan and Tate who have been putting together this trip. They are our Missouri masterminds and will have a better idea than me presently.

Thanks!

Sydney Hupp

Office of the Administrator- Scheduling

202.816.1659

From: Crystal Coon [mailto:[Personal Email/Ex. 6](#)]
Sent: Wednesday, April 12, 2017 11:08 AM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Joseph Lakin <joe@victoryenterprises.com>
Subject: Fwd: Pruitt MO Visit

Hi Syd,

Please see this request from Joe for the April 20th trip. I'll let you two connect direct on this. Thanks!

Begin forwarded message:

From: Joseph Lakin <joe@victoryenterprises.com>

Subject: Pruitt MO Visit

Date: April 12, 2017 at 10:02:06 AM CDT

To: Crystal Drwenski <cdrwenski@me.com>

Secretary Ashcroft asked me if there was a chance he could have a few minutes with Administrator Pruitt when he's in Missouri on April 20. I wasn't sure what the schedule looks like or the feasibility of meeting but I told him I'd ask. Any help you could provide would be great!

--

Joe Lakin
Vice President and Digital Director
420 S. 1st St. - Pacific, MO 63069
Mobile: 417-880-6722
www.VictoryEnterprises.com

Crystal Coon

Personal Email/Ex. 6

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Joe Lakin
Vice President and Digital Director
420 S. 1st St. - Pacific, MO 63069
Mobile: 417-880-6722
www.VictoryEnterprises.com

EXHIBIT E

Thursday, April 20, 2017

Time 7:00 AM – 7:25 AM

Subject Cheryl to Open Administrator's Office for Cleaning

Recurrence Occurs every Monday, Tuesday, Wednesday, Thursday, and Friday effective 4/3/2017 until 5/31/2017 from 7:00 AM to 7:25 AM

Show Time As Busy

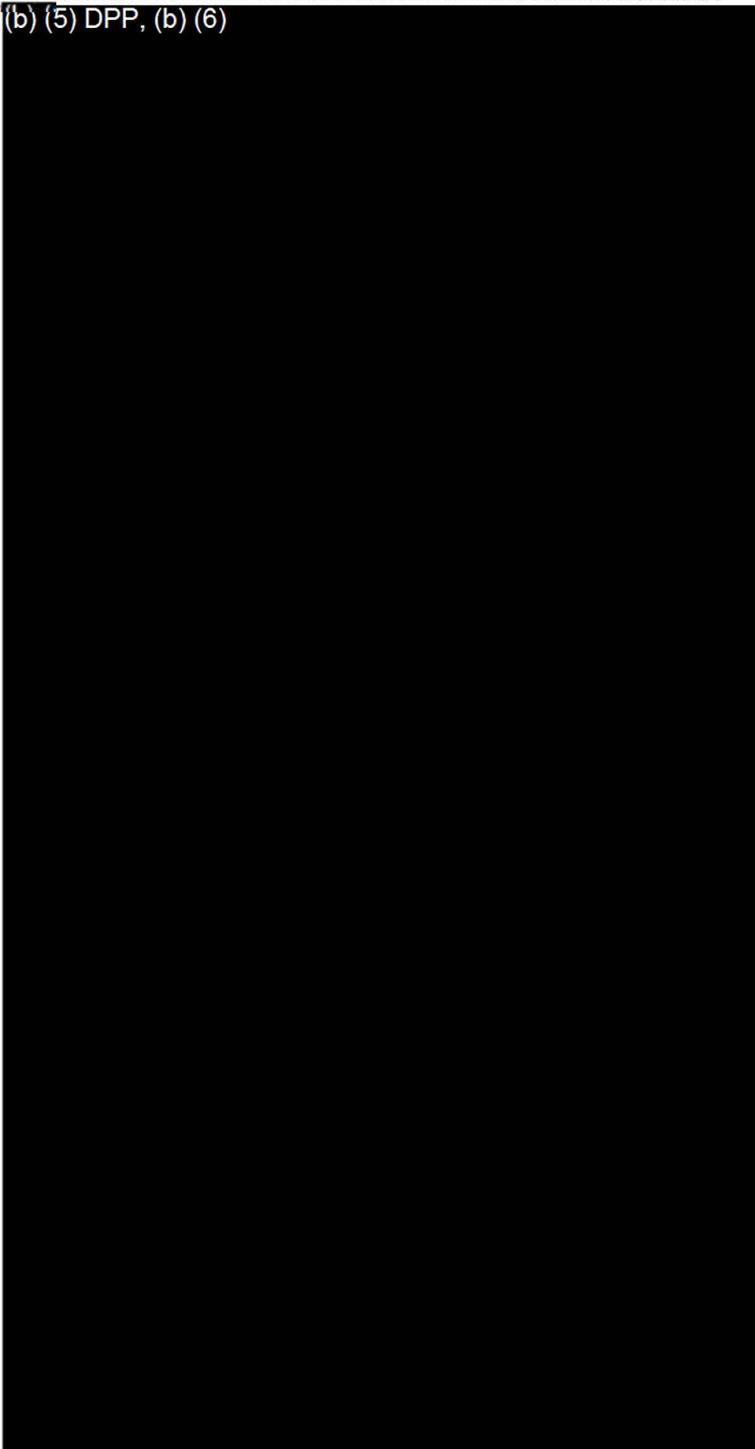
Time (b) (5) DPP, (b) (6)

Subject

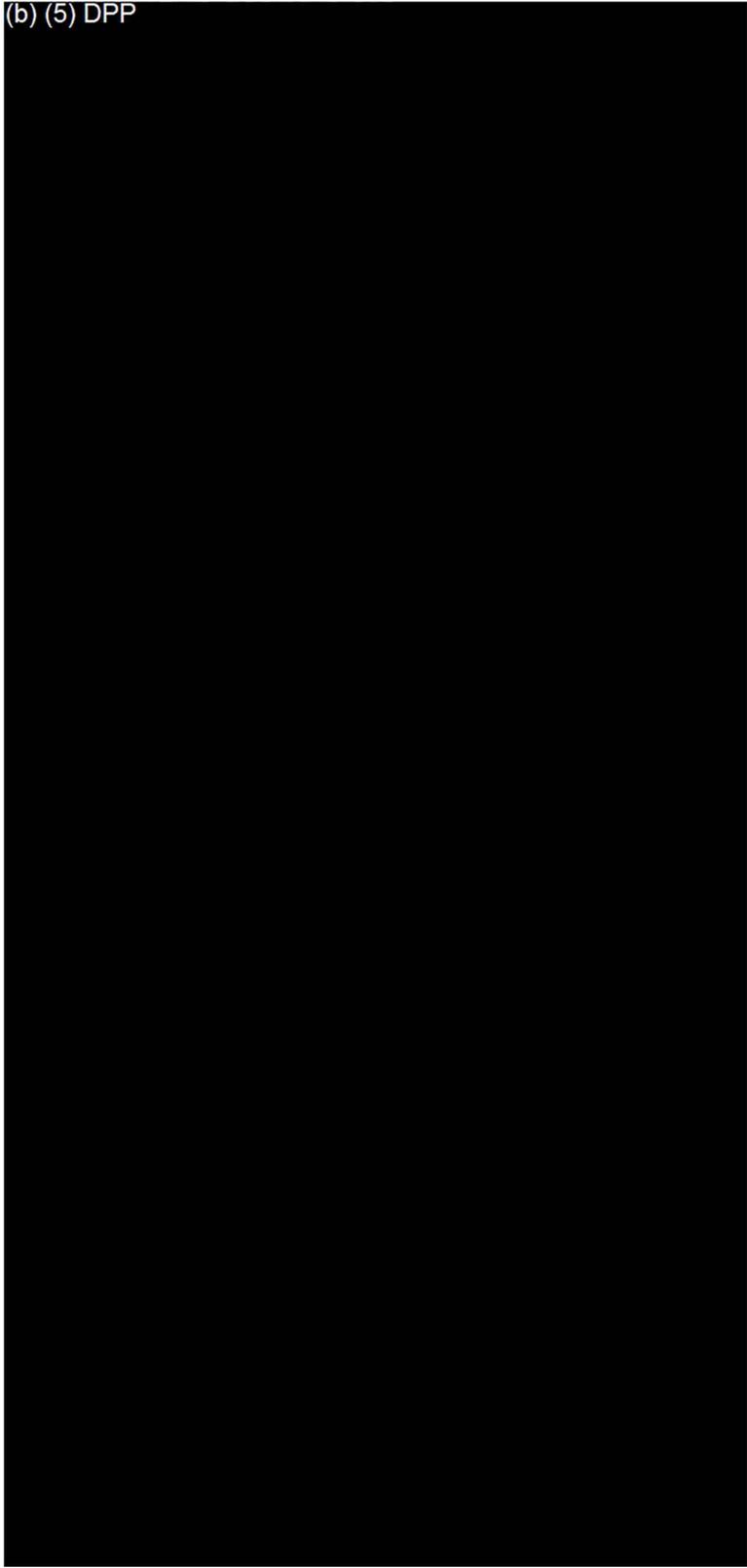
Location

Show Time As

Attendees



(b) (5) DPP



Time 8:10 AM – 8:45 AM
Subject Depart Hotel for Governor's Mansion
Show Time As Busy

Time 8:45 AM – 9:15 AM
Subject Breakfast with Governor Greitens
Location 100 Madison St, Jefferson City, MO 65101
Show Time As Busy

Time 9:30 AM – 11:00 AM
Subject Depart for Thomas Hill Electric
Show Time As Busy
Address: 5693 Highway F, Clifton Hill, MO 65244
57 miles
Staff: Ken Wagner, JP Freire, Tate Bennett, Lincoln Ferguson, Troy Lyons, John Konkus, and Amy Graham
Note: Advance team (John

Time 11:00 AM – 12:00 PM
Subject Media Portion at Thomas Hill
Show Time As Busy
Location: A big tent with a stage and podium will be set up outside the facility
Details: There will be a couple speakers then the Administrator will be introduced to speak. 15 minutes of remarks. 300 – 400 people.
Staff: John Konkus
Speakers: Barry Hart, Sen. Blunt
Note: Open press

Time 12:00 PM – 12:15 PM
Subject Tour of Thomas Hill
Show Time As Busy
Staff: Ken Wagner, JP Freire, Lincoln Ferguson, Tate Bennett, Troy Lyons, and PSD agents.

Time (b) (5) DPP
Subject [REDACTED]
Show Time As [REDACTED]

Time 1:15 PM – 2:30 PM
Subject Depart for Columbia Regional Airport
Show Time As Busy

Time (b) (6), (b) (7)(C)
Subject AA Flight 5742: COU - DFW
Show Time As Busy
Confirmed AA record locator: (b) (6), (b) (7)(C)

Time (b) (6), (b) (7)(C)
Subject AA Flight 2426: DFW - TUL
Show Time As Busy

Status:

Confirmed - American Airlines Record Locator: (b) (6), (b) (7)(C)

Friday, April 21, 2017

Time 7:00 AM – 7:25 AM
Subject Cheryl to Open Administrator's Office for Cleaning
Recurrence Occurs every Monday, Tuesday, Wednesday, Thursday, and Friday effective 4/3/2017 until 5/31/2017 from 7:00 AM to 7:25 AM
Show Time As Busy

Time (b) (5) DPP, (b) (6)
Subject
Location
Recurrence
Show Time As
Attendees

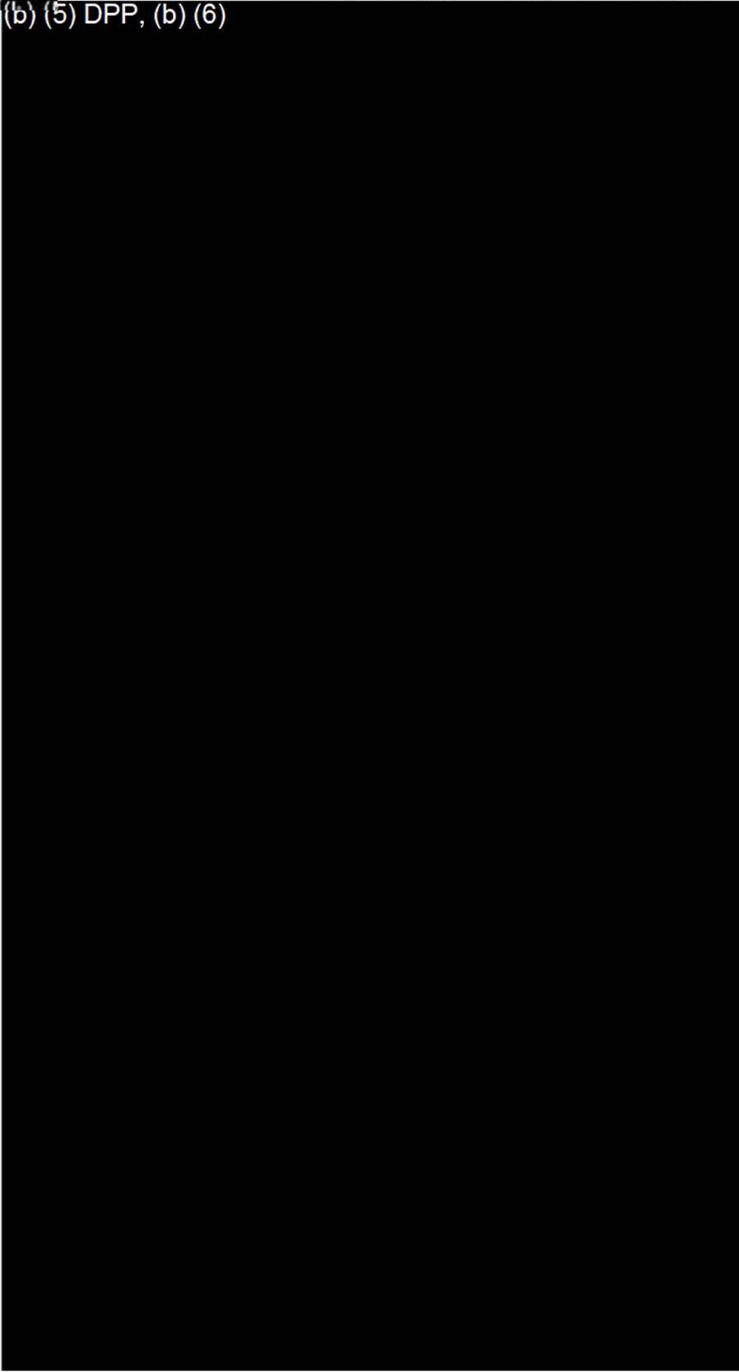


EXHIBIT F

To: Graham, Amy[graham.amy@epa.gov]
Cc: Bennett, Tate[Bennett.Tate@epa.gov]; Bell, Stephen A.[Stephen.Bell@nreca.coop]; Hupp, Millan[hupp.millan@epa.gov]; Joe Wilkinson[jwilkinson@aeci.org]; Jim McCarty[jmccarty@amec.org]
From: Barry Hart
Sent: Tue 4/18/2017 2:36:05 AM
Subject: Re: Missouri network is reporting the Thursday event.

We are meeting with Missouri network first thing in am to shut her down. We were planning on them doing state radio coverage. Very few saw her tweet.

Barry

Sent from my iPhone

On Apr 17, 2017, at 9:29 PM, Graham, Amy <graham.amy@epa.gov> wrote:

Will reach out to this reporter and we'll beef up our targeted press outreach.

On Apr 17, 2017, at 10:12 PM, Bennett, Tate <Bennett.Tate@epa.gov> wrote:

Amy, can you touch base tomorrow to right the ship here with MO Net re what we will actually be discussing? With a little direction, they might actually be helpful to our efforts.

Also, Stephen Bell (cc'd) is a great resource here. I know he's been in touch with Konkus, but you need to know him too! He might have ideas on how to push this out to natl press.

On Apr 17, 2017, at 10:00 PM, Bell, Stephen A. <Stephen.Bell@nreca.coop> wrote:

And the tweet wrongly suggests the Thursday event is to "talk about Trump's proposed cuts EPA cuts to MO."

On: 17 April 2017 21:57, "Barry Hart" <bhart@amec.org> wrote:

It is but since it's a public tweet you have to assume the world now knows including all news media...even unfriendly.

Barry

Sent from my iPhone

> On Apr 17, 2017, at 8:51 PM, Bennett, Tate <Bennett.Tate@epa.gov> wrote:

>

> You bet. I defer to our comms team, but isn't Missouri network the friendly outlet?

>

>> On Apr 17, 2017, at 9:27 PM, Barry Hart <bhart@amec.org> wrote:

>>

>> Can we get on conference call to discuss our approach now that cats out of the bag.

>>

>> Barry

>>

>>

>> Sent from my iPhone

Confidentiality Notice: This e-mail message, including any attachments, is for the sole use of the intended recipient(s) and may contain confidential and privileged information. Any unauthorized review, copy, use, disclosure, or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message.

To: Barry Hart[bhart@amec.org]
Cc: Hupp, Millan[hupp.millan@epa.gov]; Joe Wilkinson[jwilkinson@aeci.org]; Stephen A. Bell[Stephen.Bell@nreca.coop]; Jim McCarty[jimccarty@amec.org]; Graham, Amy[graham.amy@epa.gov]
From: Bennett, Tate
Sent: Tue 4/18/2017 2:18:08 AM
Subject: Re: Missouri network is reporting the Thursday event.

That's why we chose the REAL professionals to host this event!

> On Apr 17, 2017, at 9:57 PM, Barry Hart <bhart@amec.org> wrote:

>

> It is but since it's a public tweet you have to assume the world now knows including all news media...even unfriendly.

>

> Barry

>

> Sent from my iPhone

>

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>>

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>>

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>>>

>>> Can we get on conference call to discuss our approach now that cats out of the bag.

>>>

>>> Barry

>>>

>>>

>>> Sent from my iPhone

To: Bell, Stephen A.[Stephen.Bell@nreca.coop]
Cc: Barry Hart[bhart@amec.org]; Bennett, Tate[Bennett.Tate@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Joe Wilkinson[jwilkinson@aeci.org]; Graham, Amy[graham.amy@epa.gov]
From: Jim McCarty
Sent: Tue 4/18/2017 2:02:21 AM
Subject: Re: Missouri network is reporting the Thursday event.

Im sure we could get time on Missouri network in a heartbeat.

Jim McCarty
Sent from my iPhone

On Apr 17, 2017, at 9:00 PM, Bell, Stephen A. <Stephen.Bell@nreca.coop> wrote:

And the tweet wrongly suggests the Thursday event is to "talk about Trump's proposed cuts EPA cuts to MO."

On: 17 April 2017 21:57, "Barry Hart" <bhart@amec.org> wrote:

It is but since it's a public tweet you have to assume the world now knows including all news media...even unfriendly.

Barry

Sent from my iPhone

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>

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>

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>>

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>> Barry

>>

>>

>> Sent from my iPhone

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EXHIBIT G

To: Hupp, Millan[hupp.millan@epa.gov]
From: Wright, Lisa
Sent: Wed 4/19/2017 7:58:47 PM
Subject: RE: Final Attendee List - Thomas Hill EPA vist

Hi Millan, Joe may have responded already but thought I would too ... just in case.

Tony Campbell, President & CEO of East Kentucky Power Cooperative

Have a blessed afternoon!

Lisa

From: Hupp, Millan [mailto:hupp.millan@epa.gov]
Sent: Wednesday, April 19, 2017 2:04 PM
To: Wilkinson, Joe <jwilkinson@AECl.org>
Cc: Megan Beyer <mbeyer@amec.org>; Barry Hart <bhart@amec.org>; Wright, Lisa <lwright@aeci.org>; Linda Bolten - Amec <lbolten@amec.org>
Subject: Re: Final Attendee List - Thomas Hill EPA vist

Thank you, Joe! Who is Tony Campbell please?

Millan Hupp

202.380.7561

Sent from my iPhone

On Apr 19, 2017, at 1:17 PM, Wilkinson, Joe <jwilkinson@AECl.org> wrote:

Millan,

Here's who we have down for that meeting.

EPA – Scott Pruitt, Tate Bennett, Troy Lyons, Lincoln Ferguson

Associated – David Tudor, Buster Geisendorfer, Brian Prestwood, Ken Wilmot, Joe Wilkinson

AMEC – Barry Hart

NRECA – Jim Matheson

Others – Tony Campbell, East Kentucky

See you in a little while.

Joe

Sent from my iPhone

On Apr 19, 2017, at 1:14 PM, Hupp, Millan <hupp.millan@epa.gov> wrote:

Thank you, Megan! Could I also please get the list of folks participating in the Executive meeting at 11:45?

Millan Hupp

Deputy Director for Scheduling and Advance

Office of the Administrator
202.380.7561

From: Megan Beyer <mbeyer@amec.org>
Sent: Wednesday, April 19, 2017 12:53:38 PM
To: Hupp, Millan
Cc: Barry Hart; Joe Wilkinson; Lisa Wright (GR); Linda Bolten
Subject: RE: Final Attendee List - Thomas Hill EPA vist

Please see the attached updated copy of the guest list. There has been one addition – James Ebbesmeyer, Director, Consolidated Electric Cooperative.

Megan Beyer

AMEC

From: Megan Beyer
Sent: Wednesday, April 19, 2017 10:18 AM
To: 'Hupp, Millan' <hupp.millan@epa.gov>
Cc: Barry Hart <bhart@amec.org>; Joe Wilkinson <jwilkinson@aeci.org>; 'Wright, Lisa' <lwright@aeci.org>; Linda Bolten <lbolten@amec.org>
Subject: Final Attendee List - Thomas Hill EPA vist

Please find attached the final attendee list for the Thomas Hill event tomorrow. If you have any questions, please let me know.

Megan Beyer

Administrative Services Coordinator

Association of Missouri Electric Cooperatives

2722 E. McCarty Street, P.O. Box 1645

Jefferson City, MO 65102

573-659-3444

To: Hupp, Millan[hupp.millan@epa.gov]
From: Wilkinson, Joe
Sent: Wed 4/19/2017 7:16:53 PM
Subject: Re: Final Attendee List - Thomas Hill EPA vist

The CEO of East Kentucky Power, another G&T

Sent from my iPhone

On Apr 19, 2017, at 2:04 PM, Hupp, Millan <hupp.millan@epa.gov> wrote:

Thank you, Joe! Who is Tony Campbell please?

Millan Hupp
202.380.7561

Sent from my iPhone

On Apr 19, 2017, at 1:17 PM, Wilkinson, Joe <jwilkinson@AECL.org> wrote:

Millan,
Here's who we have down for that meeting.

EPA – Scott Pruitt, Tate Bennett, Troy Lyons, Lincoln Ferguson

Associated – David Tudor, Buster Geisendorfer, Brian Prestwood, Ken Wilmot,
Joe Wilkinson

AMEC – Barry Hart

NRECA – Jim Matheson

Others – Tony Campbell, East Kentucky

See you in a little while.

Joe

Sent from my iPhone

On Apr 19, 2017, at 1:14 PM, Hupp, Millan <hupp.millan@epa.gov> wrote:

Thank you, Megan! Could I also please get the list of folks participating in the Executive meeting at 11:45?

Millan Hupp

Deputy Director for Scheduling and Advance

Office of the Administrator
202.380.7561

From: Megan Beyer <mbeyer@amec.org>
Sent: Wednesday, April 19, 2017 12:53:38 PM
To: Hupp, Millan
Cc: Barry Hart; Joe Wilkinson; Lisa Wright (GR); Linda Bolten
Subject: RE: Final Attendee List - Thomas Hill EPA vist

Please see the attached updated copy of the guest list. There has been one addition – James Ebbesmeyer, Director, Consolidated Electric Cooperative.

Megan Beyer

AMEC

From: Megan Beyer
Sent: Wednesday, April 19, 2017 10:18 AM
To: 'Hupp, Millan' <hupp.millan@epa.gov>
Cc: Barry Hart <bhart@amec.org>; Joe Wilkinson <jwilkinson@aeci.org>; 'Wright, Lisa' <lwright@aeci.org>; Linda Bolten <lbolten@amec.org>
Subject: Final Attendee List - Thomas Hill EPA vist

Please find attached the final attendee list for the Thomas Hill event tomorrow. If you have any questions, please let me know.

Megan Beyer

Administrative Services Coordinator

Association of Missouri Electric Cooperatives

2722 E. McCarty Street, P.O. Box 1645

Jefferson City, MO 65102

573-659-3444

EXHIBIT H

To: Hupp, Millan[hupp.millan@epa.gov]
Cc: Barry Hart[bhart@amec.org]; Joe Wilkinson[jwilkinson@aeci.org]; Lisa Wright (GR)[lwright@aeci.org]; Linda Bolten[lbolten@amec.org]
From: Megan Beyer
Sent: Wed 4/19/2017 3:17:09 PM
Subject: Final Attendee List - Thomas Hill EPA vist
Guest list - FINAL.xlsx

Please find attached the final attendee list for the Thomas Hill event tomorrow. If you have any questions, please let me know.

Megan Beyer

Administrative Services Coordinator

Association of Missouri Electric Cooperatives

2722 E. McCarty Street, P.O. Box 1645

Jefferson City, MO 65102

573-659-3444

RSVP list for EPA Administrator Visit, April 20

Guest List

Name	Position
Cooperatives	
David Tudor	CEO and General Manager / AECI Board Member
Joe Wilkinson	VP, Member Services and Corporate Communications
Mark Viguet	Manager, Corporate Communications
Linda Putman	Managing Editor & Communications Coordinator
Brent Bossi	
Dave Ramsey	Manager, Member Energy Services
Robin Harrison	Senior Corporate Communicator
Ken Wilmot	Vice President, Power Production
Scott Cochran	Manager, Engineering
Brian Prestwood	Vice President, General Counsel/Chief Compliance Officer
Charlie Chapman	Supervisor, Reliability Centered Maintenance
Scott Crise	Supervisor, Engineering Projects
John Patchell	Security Specialist
Buddy Hasten	Managing Director, Plant Operations & Reliability
Jessica Arthur	Senior Office Associate
Brent Ross	Manager, Environmental, Health & Safety
Ron Webb	Supervisor, Physical Security
Juli Schroeder	Senior Office Associate
Robert Winters	Senior Predictive Maintenance Engineer
Barry Hart	Executive Vice President & CEO
Jim McCarty	Vice President of Communications & Printing, Rural Missouri
Paul Newton	Manager of Rural Missouri
Zach Smith	Field Editor, Rural Missouri
Rob Land	Vice President of Risk Management and Training
Pat Bax	Special Services Coordinator
Brent Stewart	Legislative & Regulatory Counsel
Zach Pollock	Legislative Coordinator
Richard Moore	Vice President
Linda Bolten	Executive Assistant
Mary Scruggs	Director of Government Relations
David Klindt	
Larry Lauman	Director
Jeff Hull	Interim CEO
Max Walters	Director
John Singleton	General Manager/CEO

Paul Montgomery	Manager of Engineering & Operations
Jay Turner	Board Member
Wayne Wilcox	Board Member
Scott Thieret	Employee
Meredith Hoenes	Employee
Josh Booth	Employee
Clint Smith	Manager of Administration
Tom Howard	CEO / AECI Board Member
Darren Eckhoff	General Manager
Brenda Sleeper	Office Manager
Ronald Bledsoe	Director
Francis Burks	Director
Pat Wood	Director
Raymond Boland	Director
William Larry Cloud	Director
Robert Leftwich	Director
James Sneed	Director
Billy Thiel	Director
Bryan Von Holten	Director
Gary Coulter	Line Superintendent
Bruce Oliver	
Sarah Oliver	
Chris Turner	CEO/General Manager
Christopher Scott Duncan	Director of Telecommunications Services
Mike Bax	Employee
Adam Weber	Employee
Ken Johnson	General Manager/CEO
Craig Allee	Director
Gene Eulinger	Director
Gary Harris	Director
Rick Purdon	Director
John Schuster	Director
Mike Fuller	General Manager
Rod Cotton	General Manager
Chasity Anderson	Communications Manager
Ron Cornett	Director
LeRoy Kern	Director
Ray Shields	Director
Arzy Bisbee	Director
Warren Hoyt	Director
W.D. Richards	Director
Scott Wilson	General Manager
Eric Woodard	Director
Richard Fowler	Manager
Bill John	Director

Aaron Bradshaw	CEO
Tony Floyd	Eco. Dev./Key Accts.
Patrick Griggs	General Manager/CEO
Ned Daggs	Director
Larry Clark	Director
Larry Smoot	Director
Danny Dannenhauer	Director
Todd Schroeder	CEO/General Manager
Larry Robuck	Director
Jay Collins	Director
Greg Bruno	Director
Dan Fitzhugh	Director
Rick Kemp	Director
Daryl Sorrell	CEO/Manager
Glenn Mitchell McCumber	Manager
Kevin Wilson	
Mark Rakes	Marketing Manager
Loren Haines	General Manager/CEO
Melvin Scott	Director
Brad Bohle	Line Superintendent
Emery Buster Geisendorfer Jr.	Associated Electric Cooperative Board President
Doug Aeilts	CEO and General Manager / AECE Board Member
Kami Mohn	Manager of Economic Development and Member Services
Kevin White	COO
Jackie Serbin	CFO
Gary Wood	Operations Manager
Jamie Page	Transmission Services Manager
Pam Whiston	IT Manager
David McDowell	CEO/General Manager
Kent Brown	CFO
John Stickley	Director of Engineering & Operations
John Killgore	Associated Electric Cooperative Board Vice President
Byron Roach	Director of PR & Special Projects
Tim Davis	Manager
Thomas Jake Fisher	Director
Dave Deihl	General Manager
Ed Williams	IT Manager
Jennifer Grossl	Manager Marketing & Communications
Steve Adkins	Director
Lynn Hodges	CEO/Manager
Rhonda Robison	Office Manager
Bob Winsel	Systems Administrator
Chris Weatherford	Internet Technician
John Hemeyer	Director
Sharon Leake	Director

David Palmer	Director
Mike Huff	Director
Tom Wooten	Director
Jerry Elsberry	Director
Gale Cragen	Director
Tim Minehardt	Employee
Don Levi	Employee
Ralph Bland	Employee
Sean Vanslyke	General Manager
John Richards	CEO & General Manager
Tim Lewis	Employee
Nick Seiner	Communications Coordinator
Nancy Erickson	Director
Bob Arntz	Director
Dennis Hurley	Director
Tom Werdenhouse	General Manager
Alan McNeely	Director
Gene Rademacher	Director
Thayne Barton	Manager of Administrative Services
Roger Kloepfel	Operations Manager
Mark Boyer	Manager of Marketing & Tech. Services
Melissa Evans	Chief Administrative Officer
Pat Walter	Member Services Manager - Savannah
Mike Gray	General Manager
Robert Simmons	Director
OTHER	
Andy Neidert	
Gus Wagner	
Tony Campbell	President & CEO
Tate Bennett	
Ed Chu	
Lincoln Ferguson	
JP Freire (John Paul)	
Amy Graham	
Millan Hupp	
John Konkus	
Troy Lyons	
Jini Ryan (legal name: Ranjini Sathianarayanan)	
Eric Vance	
Ken Wagner	
Bruce Graham	
Alisa Nelson	

Derrill E. Holly	Senior Writer-Editor, Electric Co-op Today
Jim Matheson	CEO
Mike Siebes	
Bryan Galli	
Dan Appelbaum	Director Sales & Marketing
Ryan Rowden	
Gary Martin	
Chris Martin	
Sandra Martin	
Agriculture	
Jeff Houts	Executive Vice President Operations
David Janish	CEO
James Greer	Vice President of Supply and Government Affairs
Deborah Shimp	Pricing and Scheduling Manager
Timothy Danze	Hedging Manager
Adam Buckallew	Marketing Specialist
Steve Fairchild	Communications
Ernie Verslues	CEO
Matt hardecke	Board Member
David Dick	Board Member
Bobby Simpson	Board Member
Keith Stevens	Board Member
Charlie Beshar	Board Member
Chuck Miller	Board Member
Mike Deering	Executive Vice President
Gary Porter	President
Shane Kinne	Director of Policy
Bradley Schad	Director of Market Development
Emily Harrison	Director of Policy
Samantha Davis	Director of Policy
Darrick Steen	Director of Environmental Policy
Dave Drennan	Executive Director
Chris Chinn	Director
Tony Benz	Staff
Garrett Hawkins	Deputy Director
Chris Rohlfing	Howard Co. President
Bob Littleton	Chariton Co. President
Clarissa Cauthorn	State Young Farmers Chairman/Advisory State Board Member
Megan Perry Kaiser	
Barbara Wilson	Audrain Co. President
Blake Hurst	President

Todd Hays	Vice President
Drew Lock	District 2 Board Member
Mary Fischer	North District At-Large Board Member
Steve Roberts	Regional Coordinator
Dan Cassidy	Chief Administrative Officer
Leslie Holloway	Director of Regulatory Affairs
Estil Fretwell	Director of Public Affairs
Chris Fennewald	Editor, "Show Me" Magazine
Ryan Britt	Randolph Co. President
James Wilson	Macon Co. President
Shawn McEwen	Shelby Co. President
Joe Kendrick	Marion Co. President
Ralph Griesbaum	PAC Chairman
Ted Sander	Randolph Co. Legislative Co- Chair
Therese Sander	Randolph Co. Legislative Co-Chair
Andy Clay	Moniteau Co. President
Kacey Clay	Moniteau Co.
Ashley McCarty	Exec. Director
Don Nikodim	Chief Executive Officer
Gary Tompkins	Board Member
Scott Hays	Past Chairman
Marcus Belshe	Treasurer
Brent Sandidge	Board Member
Kenny Brinker	Board Member
Gary Wheeler	CEO
Officials	
U.S. Senator Roy Blunt	
Attorney General Josh Hawley	
Steve Hayden	Security Staff
Secretary of State Jay Ashcroft	
Lt. Governor Mike Parson	
Steele Shippy	Staff
Rep. Todd Richardson	Speaker of the House
Rep. Rocky Miller	Chair, Utilities Comm.
Rep. Dean Plocher	V. Chair, Utilities Comm.
Rep. Tim Remole	
Rep. Craig Redmon	
Rep. Travis Fitzwater	
Eric Harmon - Rep. Fitzwater staff	
Rep. Chuck Bayse	
Congresswoman Vicky Hartzler	

Matt Haase	Staff
Tom Salisbury	Staff
Jack Ruddy	Staff
Bryan Nickels	Staff
Congressman Blaine Luetkemeyer	
Matt Thompson	Special Assistant

strator Visit, April 20

List

Organization	Email
Associated Electric Cooperative	
AMEC	bhart@amec.org
AMEC	
Atchison Holt Electric Cooperative	
Barton County Electric Cooperative	
Barton County Electric Cooperative	
Black River Electric Cooperative	

Intercounty Electric Cooperative	
Intercounty Electric Cooperative	
Lewis County Electric Cooperative	
Lewis County Electric Cooperative	
Lewis County Electric Cooperative	
Lewis County Electric Cooperative	
Lewis County Electric Cooperative	
Macon Electric Cooperative	
Macon Electric Cooperative	
Macon Electric Cooperative	
Macon Electric Cooperative	
Macon Electric Cooperative	
Macon Electric Cooperative	
M&A Electric Power Cooperative	
New-Mac Electric Cooperative	
New-Mac Electric Cooperative	
New-Mac Electric Cooperative	
North Central Electric Cooperative	
North Central Electric Cooperative	
North Central Electric Cooperative	
Northeast MO Electric Power Cooperative	
Northeast MO Electric Power Cooperative	
Northeast MO Electric Power Cooperative	
Northeast MO Electric Power Cooperative	
Northeast MO Electric Power Cooperative	
Northeast MO Electric Power Cooperative	
Northeast MO Electric Power Cooperative	
Northeast MO Electric Power Cooperative	
N.W. Electric Power Cooperative	
N.W. Electric Power Cooperative	
N.W. Electric Power Cooperative	
N.W. Electric Power Cooperative	
N.W. Electric Power Cooperative	
Pemiscot-Dunklin Electric Cooperative	
Pemiscot-Dunklin Electric Cooperative	
Platte Clay Electric Cooperative	
Platte Clay Electric Cooperative	
Platte Clay Electric Cooperative	
Platte Clay Electric Cooperative	
Ralls Electric Cooperative	
Ralls Electric Cooperative	
Ralls Electric Cooperative	
Ralls Electric Cooperative	
Ralls Electric Cooperative	
Ralls Electric Cooperative	

Ralls Electric Cooperative	
Sac Osage Electric Cooperative	
Sac Osage Electric Cooperative	
Sac Osage Electric Cooperative	
SEMO Electric Cooperative	
Sho-Me Power Electric Cooperative	
Sho-Me Power Electric Cooperative	
Southwest Electric Cooperative	
Southwest Electric Cooperative	
Southwest Electric Cooperative	
Southwest Electric Cooperative	
Three Rivers Electric Cooperative	
Three Rivers Electric Cooperative	
Three Rivers Electric Cooperative	
Three Rivers Electric Cooperative	
Three Rivers Electric Cooperative	
Three Rivers Electric Cooperative	
United Electric Cooperative	
United Electric Cooperative	
West Central Electric Cooperative	
West Central Electric Cooperative	
ARC Media	
ARC Media	
East Kentucky Power Cooperative	
EPA	
Kansas Electric Cooperatives	
MO Net	

NRECA	derrill.holly@nreca.coop
NRECA	
Peabody Coal	
Peabody Coal	
Peabody COALSALES, LLC	dappelbaum@peabodyenergy.com
MO Petroleum Institute	
FCS Financial	jeff.houts@myfcsfinancial.com
FCS Financial	david.janish@myfcsfinancial.com
MFA Oil	igreer@mfaoil.com
MFA Oil	dshimp@mfaoil.com
MFA Oil	tdanze@mfaoil.com
MFA Oil	abuckalleg@mfaoil.com
MFA, Inc.	sfairchild@mfa-inc.com
MFA, Inc.	everslues@mfa-inc.com
Missouri Cattlemens Association	mhardecke@eaglebankandtrust.com
Missouri Cattlemens Association	livestocksupt@yahoo.com
Missouri Cattlemens Association	bcsimpson@embarqmail.com
Missouri Cattlemens Association	keith.stevens@ashgroveegg.com
Missouri Cattlemens Association	charliebeshier@keifnerbrothers.com
Missouri Cattlemens Association	ccmcattle@gmail.com
Missouri Cattlemens Association	mike@mocattle.com
Missouri Corn Growers Association	gporter@grm.net
Missouri Corn Growers Association	skinne@mocorn.org
Missouri Corn Growers Association	bschad@mocorn.org
Missouri Corn Growers Association	eharrison@mocorn.org
Missouri Corn Growers Association	sdavis@mocorn.org
Missouri Corn/Missouri Soybean	dsteen@mosoy.org
Missouri Dairy Association	dairystl@aol.com
Missouri Dept. of Agriculture	
Missouri Dept. of Agriculture	
Missouri Dept. of Agriculture	
Missouri Farm bureau	

Missouri Farm Bureau	
Missouri Farmers Care	ashley@mofarmerscare.com
Missouri Pork Association	don@mopork.com
Missouri Pork Association	gtompkins@eaglebankandtrust.com
Missouri Pork Association	scotthays@gmail.com
Missouri Pork Association	belshefarms@aol.com
Missouri Pork Association	brent.sandidge@hamhillfarms.com
Missouri Pork Association	kbrinker@ktis.net
Missouri Soybean Programs	gwheeler@mosoy.org
Attorney General Josh Hawley Office	
Secretary of State Jay Ashcroft Office	

Senator Blunt Office	
Senator Blunt Office	
Congressman Graves Office	
Congressman Graves Office	
Congressman Blaine Luetkemeyer Office	

EXHIBIT I

To: Barry Hart[bhart@amec.org]
Cc: Bennett, Tate[Bennett.Tate@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Horner, Lynnette[Horner.Lynnette@epa.gov]; Personal Security Detail/Ex. 6/Ex. 7C/Ex. 7E/Ex. 7F Konkus, John[konkus.john@epa.gov]; Zach Pollock[zpollock@amec.org]; Richard Moore[rmoore@amec.org]; Rob Land[rland@amec.org]
From: Wilkinson, Joe
Sent: Wed 4/19/2017 12:32:48 PM
Subject: Re: Confirming 3PM visit

It all depends on how long we need for the walk through. It's about an hour from the plant to the restaurant.

But an earlier dinner would be great - we have a big day tomorrow!

Sent from my iPhone

On Apr 19, 2017, at 7:20 AM, Barry Hart <bhart@amec.org> wrote:

We can bump up to 5:30 or 6:00 and can cancel your reservation if you decide rest is better. Missourians never pass up a great meal so we will still meet and relax in preparation for our great day tomorrow!!

Barry

Sent from my iPhone

On Apr 19, 2017, at 7:11 AM, Bennett, Tate <Bennett.Tate@epa.gov> wrote:

Hey Barry- we might have to make dinner a tentative or can we play by ear/ potentially bump it up? I think we are all very much in need of a good night sleep!

On Apr 19, 2017, at 8:10 AM, Barry Hart <bhart@amec.org> wrote:

Joe says we are ready for walk through at 3:00. If I don't see you at walk through will see you tonight in Columbia

Barry

Sent from my iPhone

On Apr 19, 2017, at 6:58 AM, Hupp, Millan <hupp.millan@epa.gov> wrote:

Barry -- good morning. Just wanting to confirm our 3PM walk-through today at Thomas Hill.

Look forward to meeting you!

Millan

Millan Hupp

202.380.7561

To: Barry Hart[bhart@amec.org]
Cc: Hupp, Millan[hupp.millan@epa.gov]; Joe Wilkinson[jwilkinson@aeci.org]; Horner, Lynnette[Horner.Lynnette@epa.gov]; Personal Security Detail/Ex. 6/Ex. 7C/Ex. 7E/Ex. 7F @epa.gov; Konkus, John[konkus.john@epa.gov]
From: Bennett, Tate
Sent: Wed 4/19/2017 12:14:42 PM
Subject: Re: Confirming 3PM visit

Never mind! I see it's at 6:30 not 8:30 as I initially thought. We will keep you posted on when we are leaving Thomas Hill. I realize others may want to crash early.

On Apr 19, 2017, at 8:10 AM, Barry Hart <bhart@amec.org> wrote:

Joe says we are ready for walk through at 3:00. If I don't see you at walk through will see you tonight in Columbia

Barry

Sent from my iPhone

On Apr 19, 2017, at 6:58 AM, Hupp, Millan <hupp.millan@epa.gov> wrote:

Barry -- good morning. Just wanting to confirm our 3PM walk-through today at Thomas Hill.

Look forward to meeting you!

Millan

Millan Hupp

202.380.7561

To: Wilkinson, Joe[jwilkinson@AECI.org]
Cc: Barry Hart[bhart@amec.org]; Bennett, Tate[Bennett.Tate@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Konkus, John[konkus.john@epa.gov]; Bell, Stephen A.[Stephen.Bell@nreca.coop]; Viguet, Mark[mviguet@aeci.org]; Personal Security Detail/Ex. 6/Ex. 7C/Ex. 7E/Ex. 7F

Personal Security Detail/Ex. 6/Ex. 7C/Ex. 7E/Ex. 7F

From: Hupp, Millan
Sent: Fri 4/14/2017 9:38:59 PM
Subject: Re: Associated Electric Cooperative Overview

Excellent. This is just what we will need. Thank you, Joe.

We look forward to seeing you on Wednesday.

Millan

From: Wilkinson, Joe <jwilkinson@AECI.org>
Sent: Friday, April 14, 2017 5:10:20 PM
To: Hupp, Millan
Cc: Barry Hart; Bennett, Tate; Graham, Amy; Konkus, John; Bell, Stephen A.; Viguet, Mark; Personal Security Detail/Ex. 6/Ex. 7C/Ex. 7E/Ex. 7F

Personal Security Detail/Ex. 6/Ex. 7C/Ex. 7E/Ex. 7F

Subject: Re: Associated Electric Cooperative Overview

Millan,
Thanks for confirming. From Associated's side, we'll have the following:
Steve Iwanowicz - plant manager
Ron Webb - Associated security detail
John Paschal - Associated Security detail
Brent Ross - Manager of Environmental, Health & Safety
Joe Wilkinson - VP Member Services & Corporate Communications
Mark Viguet - Manager, Corporate Communications
Linda Putman - Managing Editor

We will show the venue for the media event and then will walk the route for the tour. We'll be happy to show anything else you or the security detail would like to see.

Thanks,
Joe

Sent from my iPhone

On Apr 14, 2017, at 3:40 PM, Hupp, Millan <hupp.millan@epa.gov> wrote:

Joe,

It looks like I did not respond to you here. My apologies.

We are confirmed for a 3PM walk-through on Wednesday, April 19. Participants will be myself, [redacted] (EPA Protective Service Detail), [redacted] (EPA Protective Service Detail), John Konkus (EPA Public Affairs/Communications), and Tate Bennett (EPA Congressional Affairs).

I am copying Agent [redacted] and Agent [redacted] on this email as well. On this day, we will want to mirror the Administrator's steps for the 20th.

From: Barry Hart <bhart@amec.org>
Sent: Wednesday, April 12, 2017 9:19:42 AM
To: Joe Wilkinson
Cc: Hupp, Millan; Bennett, Tate; Graham, Amy; Konkus, John; Bell, Stephen A.; Mark Viguet (GR)
Subject: Re: Associated Electric Cooperative Overview

Thanks Joe! Ditto on being honored to host your great event!

Knowing who will be doing the walk through and be available for dinner Wednesday night in Columbia would be great as well. It will be our thank you for all the hard work everyone is putting into this!

Barry

Sent from my iPad

> On Apr 12, 2017, at 8:07 AM, Wilkinson, Joe <jwilkinson@AECEI.org> wrote:
>
> We're honored to host the EPA April 20 at Thomas Hill Energy Center. You'll find Associated Electric Cooperative and its member systems are proud of their environmental stewardship, which is balanced with our mission of providing an affordable, reliable power supply to rural electric cooperatives.
>
> Invitation
> Attached you'll find the invitation we've developed to use after you have made an announcement of the upcoming visit. The second page contains a map to the plant and information regarding the tour.
>
> Information about Associated
> Attached fact sheets provide information on what we do, why and how, and features our proactive and innovative record of environmental compliance.
>
> Why our mission is to keep electricity affordable and reliable:
>
> · What we do
>
> · A recent survey shows that 41% of the members we serve make less than \$40,000 a year, and 16% of those make less than \$25,000 a year. You'll find these demographics in the fact sheet "Members score co-op system among best utilities."
>

>
>
> [Acronym spelled out & TEC]
>
> <Invitation THEC tour with EPA.PDF>
> <Fact sheets for tour at THEC.pdf>
> <image003.png>

EXHIBIT J

Time (b) (5) DPP, (b) (6)
Subject
Location
Show Time As

Time 3:30 PM – 4:30 PM
Subject CEO Roundtable
Show Time As Busy

Time 5:00 PM – 5:30 PM
Subject Interview with Baptist Messenger
Show Time As Busy

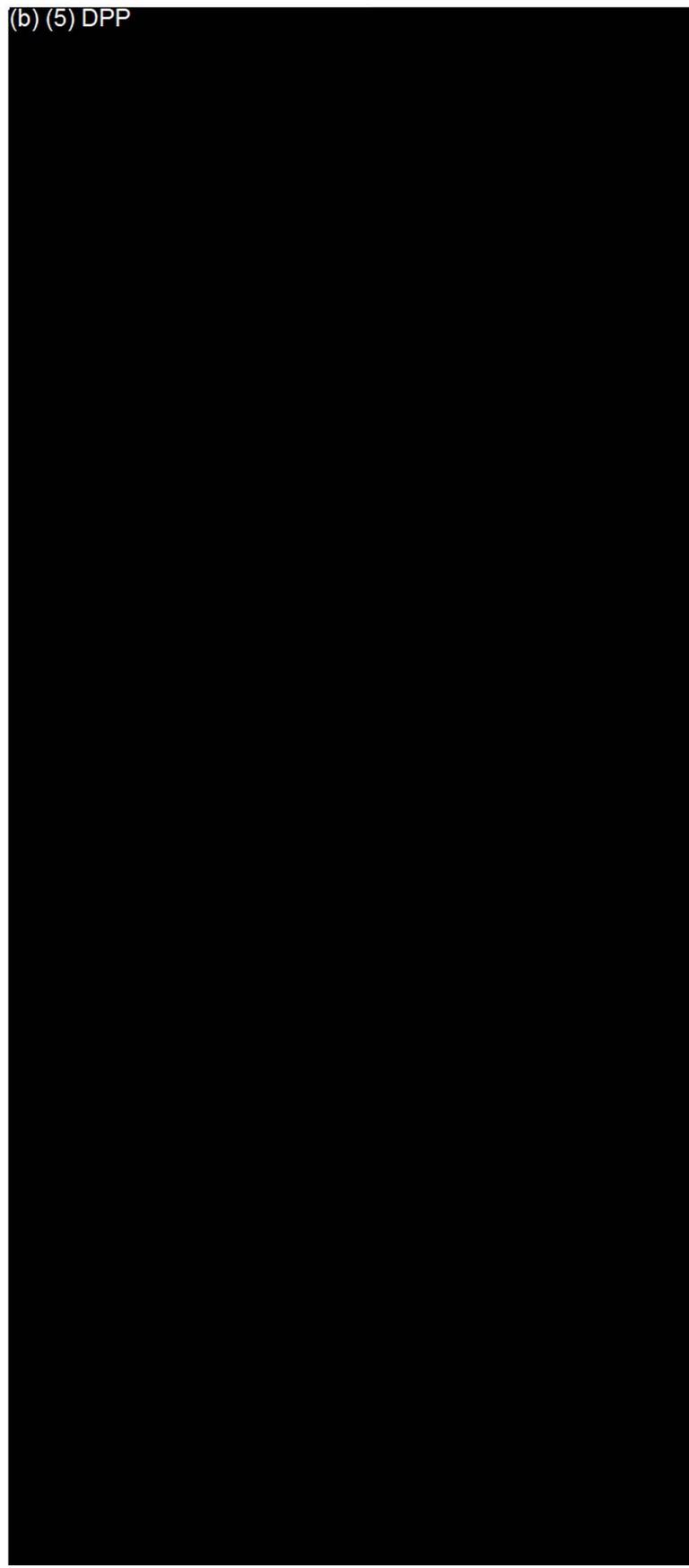
Time 6:00 PM – 7:30 PM
Subject Depart OKC for Tulsa
Show Time As Busy

Wednesday, April 19, 2017

Time 7:00 AM – 7:25 AM
Subject Cheryl to Open Administrator's Office for Cleaning
Recurrence Occurs every Monday, Tuesday, Wednesday, Thursday, and Friday effective 4/3/2017 until 5/31/2017 from 7:00 AM to 7:25 AM
Show Time As Busy

Time (b) (5) DPP, (b) (6)
Subject
Location
Show Time As
Attendees

(b) (5) DPP



(b) (5) DPP

-
- Time** (b) (6), (b) (7)(C)
Subject AA Flight 1326: TUL - ORD
Show Time As Busy
Conf: (b) (6), (b) (7)(C)
-
- Time** 12:00 PM – 1:30 PM
Subject Depart ORD for East Chicago, IN Superfund Site
Show Time As Busy
50 miles, 1 hr., 20 minutes
-
- Time** 2:00 PM – 3:15 PM
Subject Meeting with Governor Holcomb at Region 5
Location Superfund Site
Show Time As Busy
Location; Superfund Site
Attendees: Gov. Holcomb, Sen. Young, and Sen. Donnelly
Staff: Ken Wagner, JP Freire, Troy Lyons, Lincoln Ferguson, and Amy Bennett
Details: Drive though, visit to evacuated school,
-
- Time** 6:30 PM – 7:50 PM
Subject Depart for ORD
Show Time As Busy
-
- Time** (b) (6), (b) (7)(C)
Subject AA Flight 2980: ORD - COU
Show Time As Busy
Agency Record Locator: (b) (6), (b) (7)(C)
AA Confirmation Number: (b) (6), (b) (7)(C)
Staff: JP Freire, Ken Wagner Troy Lyons, Lincoln Ferguson, and Amy Bennett
-
- Time** 11:15 PM – 11:30 PM
Subject Check into the (b) (6), (b) (7)(C)
Location (b) (6), (b) (7)(C)
Show Time As Busy
(b) (6), (b) (7)(C)
Staff: JP Freire, Ken Wagner, Troy Lyons, Lincoln Ferguson, Millan Hupp, PSD agents, and Amy Bennett

EXHIBIT K

To: Hupp, Millan[hupp.millan@epa.gov]
Cc: Tate Bennett[Personal Email/Ex. 6]; Konkus, John[konkus.john@epa.gov]
From: Wilkinson, Joe
Sent: Thur 4/20/2017 3:35:55 AM
Subject: Re: Agenda for 04.20.17

Millan,

The agenda looks great. Thanks for all the direction and advice today.

Give me a call when you get to the plant tomorrow. Weather forecast looks spotty, but that won't stop us from having a great event.

Joe

(417) 459-8171

Sent from my iPhone

On Apr 19, 2017, at 10:33 PM, Hupp, Millan <hupp.millan@epa.gov> wrote:

Joe,

Thank you so much for everything today. You all are being so kind and hospitable. Below is the agenda for tomorrow per our discussions today.

10:00AM - Administrator arrives

10:00AM - 10:30 - Administrator on stage to deliver remarks with other officials

10:30 - 10:40: Depart stage and make way to Library Room for one-on-one. Media availability will also be at this time but Administrator will not partake.

10:40 - 10:50: Interview with Mr. Holly

10:50 - 11:00: Move upstairs to prepare to tour

11:00 - 11:30: Tour

11:30 - 11:40: Private meeting in Plant Manger's (Steve?) office

11:45 - 12:15: Meeting with AMEC executives

12:15 - Hard departure time

See you tomorrow.

Millan

EXHIBIT L

To: Joe Wilkinson[jwilkinson@aeci.org]
Cc: Bennett, Tate[Bennett.Tate@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]
From: Barry Hart
Sent: Thur 4/20/2017 10:35:55 PM
Subject: Re: Thank you!

Well said Joe!

Sent from my iPhone

> On Apr 20, 2017, at 1:20 PM, Wilkinson, Joe <jwilkinson@AECI.org> wrote:

>

> Tate / Millan,

>

> Thank you both for everything you did to make this such a memorable day. Our members really appreciated the Administrator's comments. Our employees enjoyed getting to show the pride they have in Thomas Hill. And we really appreciated you making sure we had time for the sitdown at the end. That issue is very important to us and we were truly excited by the Administrator's response.

>

> Thank you both for all of your help. If I can do anything for you in the future, please let me know.

>

> Please pass my thanks along to the rest of your team.

>

> Joe

>

> Sent from my iPhone

>

>> On Apr 20, 2017, at 12:53 PM, Bennett, Tate <Bennett.Tate@epa.gov> wrote:

>>

>> He just said this was the best one yet!

>>

>>> On Apr 20, 2017, at 12:28 PM, Barry Hart <bhart@amec.org> wrote:

>>>

>>> Will do!! You were awesome to work with and he did seem like he felt "at home"

>>>

>>> I am so glad to meet him. What a great man he is!!!

>>>

>>> Barry

>>>

>>> Sent from my iPhone

>>>

>>>> On Apr 20, 2017, at 12:22 PM, Hupp, Millan <hupp.millan@epa.gov> wrote:

>>>>

>>>> We are so incredibly grateful to everyone. It's was a great day. You all truly put us at ease and made our job so much easier. The Administrator was very pleased with the day, enjoyed the visit, and was very glad to have had the opportunity to meet so many wonderful people. It seems a few action items came from the last meeting as well which is good.

>>>>

>>>> The state troopers were also an absolute pleasure to work with and went over the top to be accommodating. We would love to send them a thank you note if you have a good contact?

>>>>

>>>> Please don't hesitate to reach out at any time. Thank you again for everything.

>>>>

>>>> Please also share our gratitude with the rest of the team.

>>>>

>>>> Millan Hupp

>>>> 202.380.7561
>>>> hupp.millan@epa.gov
>>>>
>>>> Sent from my iPhone

EXHIBIT

M

Message

From: Prestwood, Brian [bprestwood@aeci.org]
Sent: 9/22/2017 2:03:43 PM
To: Bennett, Tate [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1fa92542f7ca4d01973b18b2f11b9141-Bennett, E]
Subject: RE: CONFIDENTIAL

Sure: I'm at Ex. 6

From: Bennett, Tate [mailto:Bennett.Tate@epa.gov]
Sent: Friday, September 22, 2017 8:58 AM
To: Prestwood, Brian <bprestwood@aeci.org>
Subject: RE: CONFIDENTIAL

Hey Brian! Do you have time for me to give you a quick shout? Or viceversa? 202-564-1460.

From: Prestwood, Brian [mailto:bprestwood@aeci.org]
Sent: Tuesday, April 25, 2017 1:55 PM
To: Chu, Ed <Chu.Ed@epa.gov>; Jump, Tiffany <tjump@aeci.org>; Bennett, Tate <Bennett.Tate@epa.gov>; Wagner, Kenneth <wagner.kenneth@epa.gov>
Cc: Tudor, David <dtudor@aeci.org>; Wilmot, Ken <kwilmot@aeci.org>
Subject: RE: CONFIDENTIAL

Ed,

Thanks for your time and sounds good.

--Brian

From: Chu, Ed [mailto:Chu.Ed@epa.gov]
Sent: Tuesday, April 25, 2017 11:06 AM
To: Prestwood, Brian <bprestwood@aeci.org>; Jump, Tiffany <tjump@aeci.org>; Bennett, Tate <Bennett.Tate@epa.gov>; Wagner, Kenneth <wagner.kenneth@epa.gov>
Cc: Tudor, David <dtudor@aeci.org>; Wilmot, Ken <kwilmot@aeci.org>
Subject: RE: CONFIDENTIAL

Brian,

Thanks for your note – unfortunately, I am traveling on May 1st and won't be back in the office until May 10th. I will coordinate with Ken to find other possible dates and get back to you.

Edward H. Chu | Regional Administrator (Acting)
U.S. Environmental Protection Agency
Region 7 (Kansas, Missouri, Nebraska, Iowa & Nine Tribes)
(913) 551-7333
epa.gov | epa.gov/region7



From: Prestwood, Brian [mailto:bprestwood@aeci.org]
Sent: Monday, April 24, 2017 12:31 PM
To: Jump, Tiffany <tjump@aeci.org>; Bennett, Tate <Bennett.Tate@epa.gov>; Wagner, Kenneth <wagner.kenneth@epa.gov>; Chu, Ed <Chu.Ed@epa.gov>
Cc: Tudor, David <dtudor@aeci.org>; Wilmot, Ken <kwilmot@aeci.org>
Subject: CONFIDENTIAL

Tate, Ed and Kenneth,

In addition to nailing down the time/place, we also just wanted to float a preliminary agenda for the meeting:

1. Introductions
2. AECI Background with NSR
3. AECI high-level NSR Settlement proposal
4. Next Steps

If there are other items to add, please let us know.

Thanks!
Brian

From: Jump, Tiffany
Sent: Monday, April 24, 2017 9:05 AM
To: Bennett, Tate <Bennett.Tate@epa.gov>; Wagner, Kenneth <wagner.kenneth@epa.gov>; Chu, Ed <Chu.Ed@epa.gov>
Cc: Tudor, David <dtudor@aeci.org>; Myers, Lynette <LMyers@aeci.org>; Prestwood, Brian <bprestwood@aeci.org>; Moler, Leta <lmoler@aeci.org>; Wilmot, Ken <kwilmot@aeci.org>
Subject: RE: Connecting you

Good morning, gentlemen!

Brian told me that KC was the target meeting location. If so, David and Ken will already be in KC on Monday, May 1, for a different meeting. If possible, David would prefer to schedule this meeting that afternoon around 2 or 3 p.m.

Would that work for your team?

Thank you,

Tiffany Jump
executive assistant

Ex. 6

From: Prestwood, Brian
Sent: Friday, April 21, 2017 8:50 AM
To: Bennett, Tate <Bennett.Tate@epa.gov>; Wagner, Kenneth <wagner.kenneth@epa.gov>
Cc: Chu, Ed <Chu.Ed@epa.gov>; Tudor, David <dtudor@aeci.org>; Wilkinson, Joe <jwilkinson@AECl.org>; Jump, Tiffany <tjump@aeci.org>; Myers, Lynette <LMyers@aeci.org>
Subject: RE: Connecting you

Thanks Kenneth, Ed and Tate! Looking forward to this. We'll have a short summary for you to review early next week. I've copied my Sr. Legal Asst. and David's Exec. Asst. to get the scheduling ball rolling. If you guys have someone that does scheduling, it would be good to loop them in, I'd expect.

Tiffany and Lynette,

Please see highlighted below.

Thanks all!

Brian

From: Bennett, Tate [<mailto:Bennett.Tate@epa.gov>]
Sent: Friday, April 21, 2017 4:37 AM
To: Wagner, Kenneth <wagner.kenneth@epa.gov>
Cc: Chu, Ed <Chu.Ed@epa.gov>; dtudor@acci.org; Prestwood, Brian <bprestwood@aeci.org>; Wilkinson, Joe <jwilkinson@AECL.org>
Subject: Re: Connecting you

Sorry, David Tudor! Sleep deprived over here.

Perhaps David and Brett can bring Ken up to speed on NSR and your need for consistent guidance?

In the meantime, I'll check in with HQ Policy Office. Feel free to send any materials demonstrating employment/economic impacts you might have our way.

On Apr 21, 2017, at 1:20 AM, Wagner, Kenneth <wagner.kenneth@epa.gov> wrote:

I have also included David Tudor on the email chain. David...if you could detail the particular issue so that we may fully understand and set up a meaningful meeting within the next two weeks as we discussed. We are looking forward to bringing resolution to the issue!

Kenneth E. Wagner
Senior Advisor to the Administrator
For Regional and State Affairs
Environmental Protection Agency
202-564-1988 office
Ex. 6 cell
wagner.kenneth@epa.gov

On Apr 20, 2017, at 10:55 PM, Chu, Ed <Chu.Ed@epa.gov> wrote:

Thanks for connecting us Tate! Ken and I met briefly with David Tudor and committed to schedule a follow up meeting.

David - I will follow up with you separately and will also include you in our future discussions.

Edward H. Chu
Acting Regional Administrator, Region 7
U.S. Environmental Protection Agency

913-551-7333

Sent from my iPhone

On Apr 20, 2017, at 8:12 PM, Bennett, Tate <Bennett.Tate@epa.gov> wrote:

Ed- the Administrator wanted to make sure you and David (CC'd) were able to connect today.

I'll follow up on our end from DC as well. So glad you made it out to the event!

Tate

EXHIBIT N



ETHICS PLEDGE

As a condition, and in consideration, of my employment in the United States Government in an appointee position invested with the public trust, I commit myself to the following obligations, which I understand are binding on me and are enforceable under law:

1. I will not, within 5 years after the termination of my employment as an appointee in any executive agency in which I am appointed to serve, engage in lobbying activities with respect to that agency.
2. If, upon my departure from the Government, I am covered by the post-employment restrictions on communicating with employees of my former executive agency set forth in section 207(c) of title 18, United States Code, I agree that I will abide by those restrictions.
3. In addition to abiding by the limitations of paragraphs 1 and 2, I also agree, upon leaving Government service, not to engage in lobbying activities with respect to any covered executive branch official or non-career Senior Executive Service appointee for the remainder of the Administration.
4. I will not, at any time after the termination of my employment in the United States Government, engage in any activity on behalf of any foreign government or foreign political party which, were it undertaken on January 20, 2017, would require me to register under the Foreign Agents Registration Act of 1938, as amended.
5. I will not accept gifts from registered lobbyists or lobbying organizations for the duration of my service as an appointee.
6. I will not for a period of 2 years from the date of my appointment participate in any particular matter involving specific parties that is directly and substantially related to my former employer or former clients, including regulations and contracts.
7. If I was a registered lobbyist within the 2 years before the date of my appointment, in addition to abiding by the limitations of paragraph 6, I will not for a period of 2 years after the date of my appointment participate in any particular matter on which I lobbied within the 2 years before the date of my appointment or participate in the specific issue area in which that particular matter falls.
8. I agree that any hiring or other employment decisions I make will be based on the candidate's qualifications, competence, and experience.
9. I acknowledge that the Executive Order entitled "Ethics Commitments by Executive Branch Appointees," issued by the President on January 28, 2017, which I have read before signing this document, defines certain terms applicable to the foregoing obligations and sets forth the methods for enforcing them. I expressly accept the provisions of that Executive Order as a part of this agreement and as binding on me. I understand that the obligations of this pledge are in addition to any statutory or other legal restrictions applicable to me by virtue of Government service.

Elizabeth Bennett
Signature

5/16, 2017
Date

Elizabeth Bennett
Print or type your full name (last, first, middle)

EXHIBIT O

To: Bennett, Tate[Bennett.Tate@epa.gov]
Bcc: Bennett, Tate[Bennett.Tate@epa.gov]; Roman, Mark[Mark.Roman@mail.house.gov]; Rogers, Sarah[Sarah.Rogers@mail.house.gov]; Hodson, Nate[Nate.Hodson@mail.house.gov]; Andrews, Rodney J[rodney.andrews@uky.edu]; Bunning, Eric[Eric.Bunning@mail.house.gov]; Mullins, Jerry[jmullins@nma.org]; Rashid G. Hallaway[rhallaway@hhqventures.com]; Paul Bailey[pbailey@americaspower.org]; Joe Wilkinson[jwilkinson@aeci.org]; joe.cain@kyfb.org[joe.cain@kyfb.org]; Conner, Katelyn (McConnell)[Katelyn_Conner@mccconnell.senate.gov]; Tomlinson, Adam (Capito)[Adam_Tomlinson@capito.senate.gov]; Cone, Travis (Capito)[Travis_Cone@capito.senate.gov]; Neil Chatterjee@mccconnell.senate.gov[Neil_Chatterjee@mccconnell.senate.gov]; Vaughan, Aubrey (Paul)[Aubrey_Vaughan@paul.senate.gov]; vgum@nma.org[vgum@nma.org]; Nolan, Rich[RNolan@nma.org]
From: Bennett, Tate
Sent: Tue 5/23/2017 3:33:26 PM
Subject: EPA Administrator Meets With Congressional Coal Caucus

ICYMI

CONTACT:
press@epa.gov

FOR IMMEDIATE RELEASE

May 22, 2017

EPA Administrator Meets With Congressional Coal Caucus

Carries message from the President that the war on coal is over and highlights pro-environment, pro-energy independence agenda at EPA

WASHINGTON – EPA Administrator Scott Pruitt met with the Congressional Coal Caucus on Monday and carried with him the message from President Donald Trump that the war on coal is over. Additionally, Administrator Pruitt highlighted many of the changes EPA has made from the last administration including:

- On March 28, President Donald Trump visited EPA headquarters where he signed the Executive Order on Energy Independence, which calls for a review of the Clean Power Plan. The event signaled a commitment to the rule of law, cooperative federalism, and sound scientific rulemaking at EPA.
- Following the signing of the Executive Order, Administrator Pruitt sent a letter informing governors that EPA does not expect the states to dedicate resources to complying with the Clean Power Plan rule, a rule that has been stayed by the Supreme Court of the United States.
- On April 13, Administrator Pruitt toured the Harvey Mine, in Sycamore, Pennsylvania, the largest underground mine in the United States. Administrator Pruitt went underground to tour the mine and met with miners to learn firsthand about their work.
- On the same day he visited the Harvey Mine, EPA announced the agency's decision to review the final rule that amends the effluent limitations guidelines and standards for the steam electric power generating category under the Clean Water Act (ELG Rule), which has been estimated to cost \$480 million per year and has a reported average cost of \$1.2 billion per year during the first five years of compliance.
- Shortly thereafter, on April 20, Administrator Pruitt visited the Thomas Hill Energy Center in Missouri, a rural electric cooperative that supplies energy to a vast swath of Missouri, Arkansas and Oklahoma.

These actions and others by the Trump Administration and the new EPA provide coal-producing states more certainty and assurance that the United States will rely on a diversified portfolio of energy production to achieve greater energy independence and grow America's economy.

"The war on coal is over," **proclaimed EPA Administrator Scott Pruitt** after meeting with the Congressional Coal Caucus. "Those that generate energy across America are doing so with a commitment to being pro-environment and pro-growth. The days of having to choose between those two things are over. This administration says we can and we will achieve both a healthy environment and a growing economy."

These changes in policy and the new attitude at the EPA have been enthusiastically welcomed by Members of Congress and the Congressional Coal Caucus.

"After eight years of devastating attacks on the coal industry from the Obama administration, it is a great relief to have a leader like Scott Pruitt in charge of the EPA. He understands that we can protect our air, land, and water without picking winners and losers in our economy," **said Congressman David McKinley (WV-01)**. "In our meeting with Administrator Pruitt, he articulated his vision to pursue environmentally friendly policies that won't attack the tens of thousands of coal miners who work so hard to power this great country. We are grateful for his willingness to work with our caucus and we look forward to strengthening our partnership on a wide range of issues that impact the coal industry." |

"I look forward to working with Administrator Pruitt, and others at the EPA, to make the EPA more efficient and to recognize that we can work towards cleaner air, cleaner water, and cleaner coal use without killing as many jobs in coal and other industries," **said Congressman Morgan Griffith (VA-09)** following Monday's meeting.

"Administrator Pruitt's eagerness to engage with lawmakers has been a breath of fresh air here on Capitol Hill," **commented Congressman John Shimkus (IL-15)**. "I appreciate his willingness to meet with the Coal Caucus today, and to listen to our stories about the communities in our districts that have been devastated by the previous administration's anti-coal agenda. Working together both legislatively and through administrative actions, I'm optimistic that this Congress and this Administration can and will protect our air and water without sacrificing jobs and affordable energy."

EPA Administrator Pruitt (L) speaks with Members of the Congressional Coal Caucus in the U.S. Capitol on Monday.

R095

If you would rather not receive future communications from Environmental Protection Agency, let us know by clicking [here](#).
Environmental Protection Agency, 1200 Pennsylvania Avenue NW, Washington, DC 20460 United States

EXHIBIT P

Jackson, Cleophas <jackson.cleophas@epa.gov> Optional

Cozzie, David <Cozzie.David@epa.gov> Optional

Yale, Kenneth <yale.kenneth@epa.gov> Optional

Wayland, Robertj <Wayland.Robertj@epa.gov> Optional

McCroan, Keith <mccroan.keith@epa.gov> Optional

MTGLargeConf/MTG-NAREL <MTGLargeConf@epa.gov> Optional

Le, Madison <Le.Madison@epa.gov> Optional

▲ **Time** 2:00 PM – 3:00 PM

Subject Delegated to Mandy Gunasekara: HOLD || Foreign Environment Policy PCC and Sub-PCC Meetings (Confirmed)

Location EEOB

Show Time As Free

To: Bill Wehrum, Mandy Gunasekara

Categories Blue Category

Attendees

Name <E-mail>	Attendance
Wehrum, Bill <Wehrum.Bill@epa.gov>	Organizer
Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>	Required

Friday, April 27, 2018

▲ **Time** 8:00 AM – 5:00 PM

Subject On Leave

Show Time As Busy

Categories Blue Category

▲ **Time** 11:00 AM – 12:00 PM

Subject Delegated to Mandy Gunasekara and Clint Woods: Wayne Valis and the Leaders of the Trade Association Liaison Council, Manufacturing Action Council, and Regulatory Improvement Council

Location WJC-N 5530; + Dial: (b) (6) Participant Code: (b) (6)

Show Time As Free

To: Bill Wehrum, Clint Woods, Mandy Gunasekara; Cindy Newberg; Mike Koerber; William Charmley

Topics:

- * EPA's work on the light duty vehicle GHG rule (Paul Balsarak, American Iron and Steel Institute)
- * Plans to revise the startup, shutdown and malfunction provisions (Andy O'Hare, The Fertilizer Institute)

* Alternative refrigerants policy and the SNAP program (Joe McGuire, Association of Home Appliance Manufacturers)
 Andy O'Hare Vice President of Public Policy The Fertilizer Institute
 David Wawer Senior Vice President, Association Management Services
 Society of Chemical Manufacturers and Affiliates
 Doug Greenhaus Chief Regulatory Counsel for Environment, Health, and Safety National Automobile Dealers Association
 Heidi McAuliffe Vice President, Government Affairs American Coatings Association
 Joe McGuire President Association of Home Appliance Manufacturers
 John Guzik Government Affairs Precision Metalforming Association
 John Glaser Manager of Congressional Affairs Association of American Railroads
 Kevin Koonce Vice President, Government Affairs The Vinyl Institute
 Kyle Harris Director, Environmental Affairs/ Workplace Safety Corn Refiners Association
 Lauren Wilk Vice President, Policy & International Trade The Aluminum Association
 Marie Gargas Senior Technical Director, Regulatory Affairs Plastics Industry Association
 Michael Fitzpatrick Head of Regulatory Advocacy General Electric Company
 MJ Carrabba Associate Director, Government Affairs American Composite and Manufacturers Association
 Omar Nashashibi Government Affairs Precision Metalforming Association

Paul Balserak Vice President for Environment American Iron and Steel Institute
 Quin Shea Vice President, Environment Edison Electric Institute
 Rick Shelby General Counsel American Gas Association
 Steve Hensley Senior Scientist, Regulatory & Environmental Issues National Cotton Council
 Wayne Valis President Valis Associates LLC
 E. Blair Shipp Director of Communications Valis Associates LLC
 Maura Valis Lint Vice President Valis Associates LLC

Categories	Blue Category	
Attendees	Name <E-mail>	Attendance
	Wehrum, Bill <Wehrum.Bill@epa.gov>	Organizer
	HQ-Room-WJCN-5530-50pp <HQ-Room-WJCN-5530-50pp@epa.gov>	Resource
	Woods, Clint <woods.Clint@epa.gov>	Required
	Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>	Required
	Newberg, Cindy <Newberg.Cindy@epa.gov>	Required

Koerber, Mike <Koerber.Mike@epa.gov> Required

Charmley, William <charmley.william@epa.gov> Required

▲ **Time** 3:00 PM – 4:00 PM

Subject Delegated to Mandy Gunasekara: Call with Brian Prestwood from AECl
re: New Madrid Power Plant, Call-in Number: (b) (6)
Conference ID: (b) (6)

Location 3216 WJC-South

Show Time As Free

*Note: Call with Mr. Prestwood will be 3:00 – 3:30 pm and 3:30 – 4:00 pm for internal EPA discussion.

To: Bodine, Susan; Traylor, Patrick; Wehrum, Bill; Gunasekara, Mandy; Harlow, David

Attendees	Name <E-mail>	Attendance
	Bodine, Susan <bodine.susan@epa.gov>	Organizer
	Traylor, Patrick <traylor.patrick@epa.gov>	Required
	Wehrum, Bill <Wehrum.Bill@epa.gov>	Required
	Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>	Required
	Harlow, David <harlow.david@epa.gov>	Required

Monday, April 30, 2018

▲ **Time** 9:30 AM – 10:00 AM

Subject Management Roundtable

Location WJC-N 5400 + Dial (b) (6) Conference ID: (b) (6) Participant Code: (b) (6)

Show Time As Busy

Attendees	Name <E-mail>	Attendance
	Wehrum, Bill <Wehrum.Bill@epa.gov>	Organizer
	Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>	Required
	Harlow, David <harlow.david@epa.gov>	Required
	Millett, John <Millett.John@epa.gov>	Required
	Lewis, Josh <Lewis.Josh@epa.gov>	Required
	Shaw, Betsy <Shaw.Betsy@epa.gov>	Required

EXHIBIT Q

To: Bennett, Tate[Bennett.Tate@epa.gov]; Barry Hart[bhart@amec.org]
Cc: Graham, Amy[graham.amy@epa.gov]; Wilkinson, Joe[jwilkinson@AECl.org]
From: Hupp, Millan
Sent: Mon 4/10/2017 4:56:51 PM
Subject: RE: EPA Administrator coming to Thomas Hill

Thank you so much, Tate.

Very nice to meet you both via email. Barry – could you kindly send me an agenda for the day in MO? We have the Administrator arriving into Columbia on the evening of Wednesday, April 19.

We are unsure yet if he will have an early morning breakfast in Jeff City but regardless, we have him scheduled to be at Thomas Hill at 10AM. The address I have is 5693 Highway F, Clifton Hill, MO 65244 which appears to be an hour from Columbia.

He has a 2:30PM flight back out of Columbia that afternoon so I believe that we will have to have him back on the road by 12:15. Given the fact that he has such an early flight out, we can definitely arrange to be at the facility earlier than 10AM if you feel that won't be enough time.

I'm available at 202.380.7561 if you want to chat by phone.

Thank you,

Millan

From: Bennett, Tate
Sent: Monday, April 10, 2017 12:39 PM
To: Barry Hart <bhart@amec.org>
Cc: Hupp, Millan <hupp.millan@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Wilkinson, Joe <jwilkinson@AECl.org>
Subject: RE: EPA Administrator coming to Thomas Hill

Barry—

Tried you back earlier. Millan, cc'd, who does advance for the Administrator might have a question for you r.e. rough scheduling outline. Millan, Barry is our event guru for the MO event and will have most of the answers, as will Joe who is also cc'd whose on the ground at Thomas Hill.

Tate

EXHIBIT R

To: Hupp, Millan[hupp.millan@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Konkus, John[konkus.john@epa.gov]
Cc: 'Bell, Stephen A.'[Stephen.Bell@nreca.coop]; Barry Hart[bhart@amec.org]; Viguet, Mark[mviguet@aeci.org]
From: Wilkinson, Joe
Sent: Wed 4/12/2017 1:08:19 PM
Subject: Associated Electric Cooperative Overview
[Invitation THEC tour with EPA.PDF](#)
[Fact sheets for tour at THEC.pdf](#)

We're honored to host the EPA April 20 at Thomas Hill Energy Center. You'll find Associated Electric Cooperative and its member systems are proud of their environmental stewardship, which is balanced with our mission of providing an affordable, reliable power supply to rural electric cooperatives.

Invitation

Attached you'll find the invitation we've developed to use after you have made an announcement of the upcoming visit. The second page contains a map to the plant and information regarding the tour.

Information about Associated

Attached fact sheets provide information on what we do, why and how, and features our proactive and innovative record of environmental compliance.

Why our mission is to keep electricity affordable and reliable:

- What we do
- A recent survey shows that 41% of the members we serve make less than \$40,000 a year, and 16% of those make less than \$25,000 a year. You'll find these demographics in the fact sheet "Members score co-op system among best utilities."
- Also included is a service map of the cooperatives and region we serve

How we produce that electricity:

- Associated uses a mix of resources to keep electricity clean, affordable and reliable

A number of fact sheets show how we balance mission with environmental stewardship:

- Environmental commitment
- AECI reduces emissions and meets energy needs
- Carbon costs
- AECI moves head on CCR rule for coal ash
- Putting ash to good use
- AECI reduces mercury emissions years ahead of time
- Another piece of the past erased and replaced (tells of our award-winning mining land reclamation)
- Co-ops protect members and mammals (partnership helps ensure transmission reliability while meeting regulations)

You can find more about Associated on our website, www.aeci.org, which also includes a “Clean” section about our stewardship and our 2016 annual report.

Finally, we’re preparing information specific to Thomas Hill Energy Center that we will send later today.

Security Requirements

I would like to know if the EPA has a protocol for security that you’d like us to follow. Our plans are to use our internal security staff in addition to a contracted firm that provides security at the plant. We are also in contact with Missouri Highway Patrol and the Randolph County Sheriff. But we want to make sure that we follow any protocol you have.

Advance Meeting

I also want to confirm an advance meeting at Thomas Hill Energy Center at 3:00 pm on April 19. We are assuming that this is 3:00 central, please let me know if that’s not the case. I’d also like to know who will be attending the walkthrough and if there are particular things you’d like

to discuss or see during the walkthrough. From Associated, I will be in attendance in addition to my Communications Manager, the plant manager at Thomas Hill and our head of security.

Thank you for the opportunity to work with you. Please let me know what I can do to make this event a success.

Joe

Joe Wilkinson

Vice President, Member Services and Corporate Communications

Associated Electric Cooperative, Inc.

Work: (417) 885-9253

Cell: (417) 459-8171

www.aeci.org

jwilkinson@aeci.org



What we do

Associated Electric Cooperative Inc.

A Touchstone Energy® Cooperative 



Power supply facts

Generating Clean, Affordable, Reliable Electricity for members is what we're about at Associated Electric Cooperative. Associated is owned by and provides wholesale power to six regional and 51 local electric cooperative systems in Missouri, southeast Iowa and northeast Oklahoma that serve about 875,000 members.

AECI's mission:

Associated's mission is to provide an economical and reliable power supply and support services to its members.

AECI's vision:

Associated Electric Cooperative will be the lowest-cost wholesale power supplier.

AECI's core values:

Safety – We work as a team and look out for each other. We continually strive to improve safety performance and take immediate action when a safety issue is identified.

Integrity – We act with honesty, respect, accountability and commitment in all functions and interactions. This strengthens our relationships within Associated and our three-tiered system, as well as with our strategic business partners.

Member focused – We never forget for whom we work and why we exist. We are committed to supplying reliable electricity and being the low-cost provider for our member-owners.

Employee value – We have confidence in ourselves and the organization and we trust and respect each other. We leverage the talents and contributions of every individual, and encourage individual responsibility and quick action.

Performance excellence – We value, recognize and reward high performance. Through innovation, teamwork and continuous improvement we achieve efficiencies and meet our members' expectations.

Community citizenship – We partner with our local communities to improve the quality of life. This begins with providing economical and reliable power and continues as we represent Associated in the community.

Business strategy

Focus on core business

Commitment to financial strength and flexibility

Proactive and conservative management of risk

Development and management of strategic alliances

Informed and involved member-owners

AECI facts:

About 650 full-time employees work at three main locations: Headquarters, New Madrid Power Plant and Thomas Hill Energy Center.

Total generating capacity: 5,700 MW (including contracted coal, wind and hydropower sources)

Miles of high-voltage transmission lines owned by AECI and its six owner G&Ts: more than 9,900

7-25-2016

Members score 83 on system among best utilities

Associated Electric Cooperative Inc.

A Touchstone Energy® Cooperative

Power supply facts

Collective responses from a member survey gave the three-tiered system served by Associated Electric Cooperative among the highest American Customer Satisfaction Index score among energy providers in the U.S. and higher than the national benchmark for the industry. The ACSI, by the way, is considered the gold standard of consumer satisfaction measurement.

The high score indicates members are generally well satisfied with the services of their local cooperatives. In fact, the longer a member is with the co-op, the higher the satisfaction score.

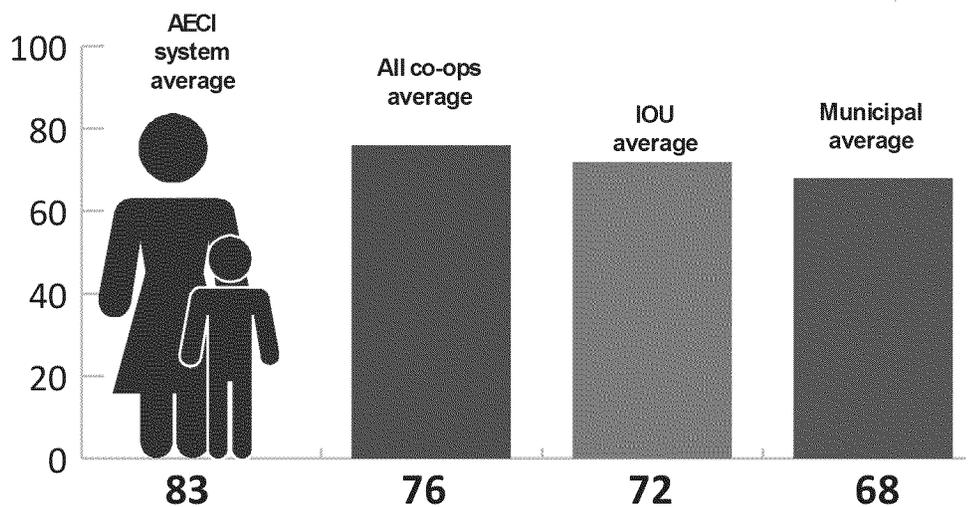
That's good news for member cooperatives, which use the survey as a tool to ensure they are meeting the needs of their members.

The telephone survey collected demographic data, customer satisfaction levels and opinions about energy issues from members of 49 cooperatives in Iowa, Missouri and Oklahoma.

The survey of 12,284 members showed they want clean, affordable, reliable electricity, and they are highly satisfied with their cooperatives.

Member co-ops outrank other utilities

Source: ACSI, June 2016



At the end of the line, members need affordable electricity

Older, middle-income households living in older homes and paying modest monthly electric bills represent the core population of electric cooperatives. These survey results show Associated Electric Cooperative's mission to provide an economical, reliable power supply and support services to its members remains important.

- 41 percent of member households have income of less than \$50,000 a year.
- 16 percent have income of less than \$25,000 a year.
- High-income households (more than \$150,000) are 6 percent of households.
- Nearly two-thirds of surveyed members indicated they are age 55 or older.
 - 39 percent of members are age 65 or older, and many of those are on limited or fixed incomes.
 - 51 percent of senior-member households make less than \$50,000 a year.
 - 22 percent of members age 65 and older reported income of less than \$25,000.
- The highest wage earners are found in households age 35 to 54.
- The youngest age group, ages 18 to 34, is 6 percent of membership. In this age group, 4 out of 10 earned less than \$50,000.
- Two-thirds of AECI system households include only one or two individuals. Conversely, one-third of households hold three or more members.
- 44 percent of surveyed members are employed; 40 percent is retired or on a pension; and 3 percent is unemployed.

Age, tenure and income affect member satisfaction

Member satisfaction varies significantly with the age of respondent and length of their co-op membership. Older members who have been with the cooperative a while provide the highest satisfaction ratings. The highest ratings come from senior members with lower incomes.

- More than half said they've been members of their electric cooperative more than 20 years (longer than the national benchmark).
- Members 65 years and older exceed younger members' satisfaction scores by as many as nine points.
- Members are more satisfied when they identify as members, and not just as utility customers. That's one reason why members are encouraged to find

out the difference at www.MembersFirst.coop.

- Member identity is highest among senior members and lowest among those under age 45.
- More than half of respondents had some degree of member identity, a slight improvement over the 2013 survey.
- Younger members with higher incomes consistently provide lower satisfaction ratings than lower-income senior members.
- Satisfaction scores dip for middle-aged households (age 35-44), who are likely strained by growing family and financial demands. Larger households tend to have lower satisfaction levels.

Environment, community and costs matter

On carbon limits, surveyed members expressed modest concern. Those who are the least able to pay more (senior members and low-income households) expressed the most concern over planned regulations.

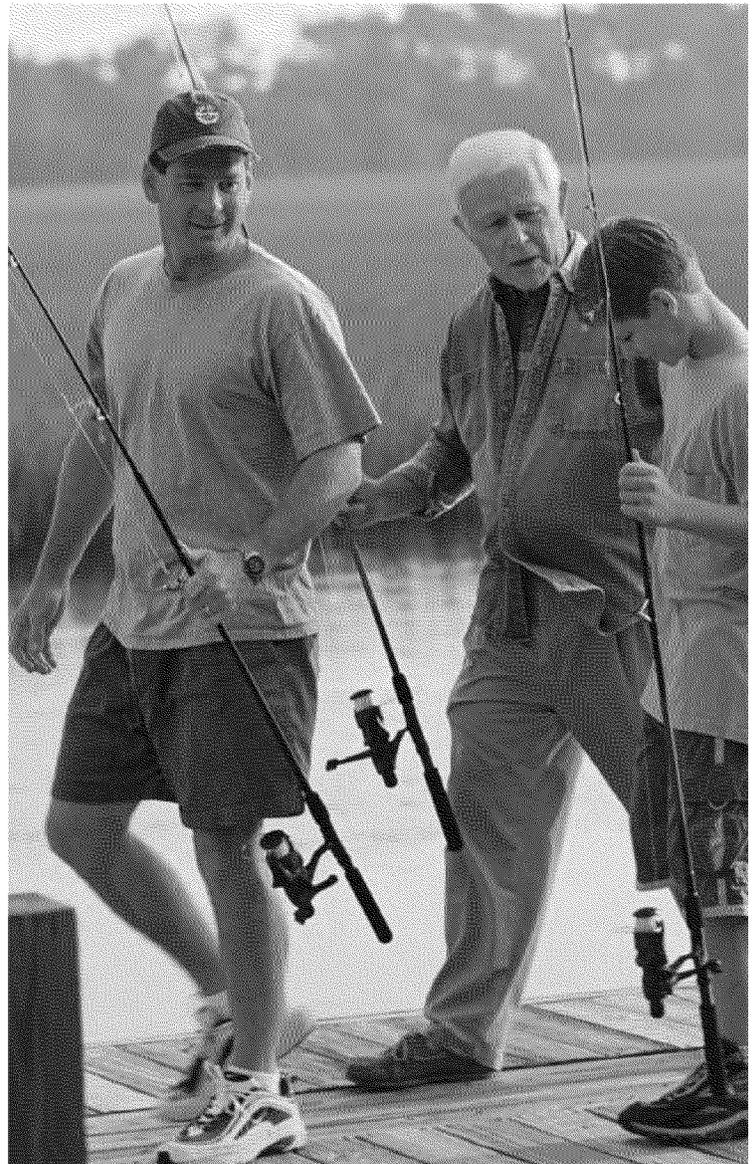
- Most members—96 percent—are not willing to pay more than 10 percent to address climate change. One-third said they're willing to pay some to support the effort to reduce carbon emissions.
- Interest in renewable energy options is growing, and 40 percent of respondents of all ages support community solar; however, most are not willing to pay more for it or to subsidize it for others.
- Members want their cooperatives to inform them about their work to attract and retain businesses and create jobs, the co-op's concern for community and the fact that their cooperative is member-owned.

Electricity powers lives

Most members own their homes, with most of these homes at least 25 years old. New homes (less than five years old) account for only about 4 percent of the homes surveyed.

Weather in the Midwest means members need heating and cooling systems for their homes.

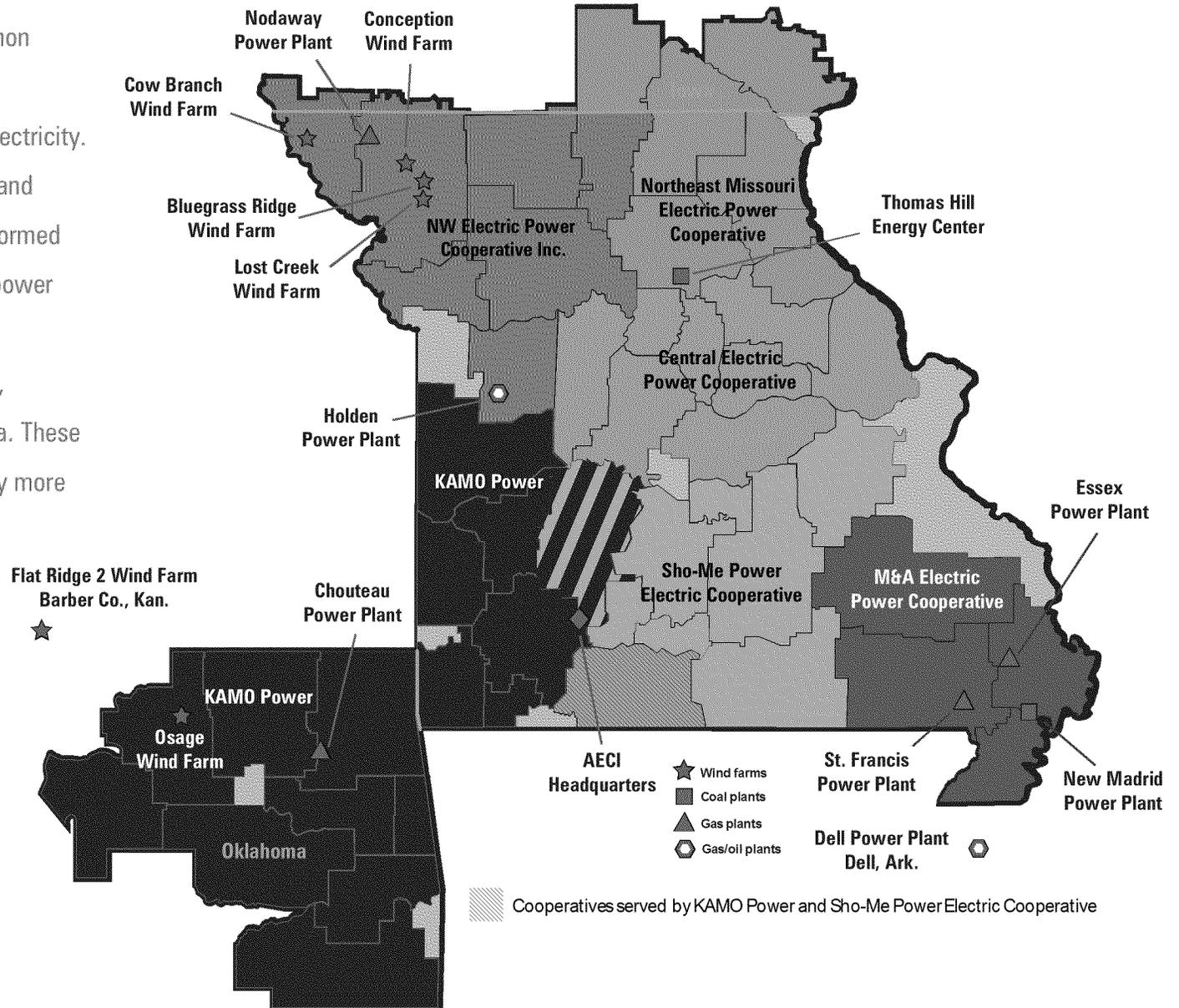
- Electricity is the primary energy source for heat in the home and has gained market share with newer homes.
- 68 percent of surveyed members use central air conditioning. Senior and low-income households have highest concentration of window units.
- Most members (70 percent) use electricity to heat water.
- About one in six members live in a manufactured, modular or pre-fabricated home.
- Energy consumption increases dramatically with larger households. A two-person household uses about 17,800 kilowatt-hours a year. A household of five or more uses 26,000 kWh per year.



Survey results of more than 12,000 members are accurate at the national benchmark of 95 percent with a confidence level of +/- 1 percent. To minimize bias, distribution of member age groups is gathered from publicly available data and used to establish age quotas for each cooperative sample.

Associated Electric Cooperative generates clean, affordable, reliable electricity for co-ops in three states

Associated Electric Cooperative is part of a three-tiered system united by the common purpose of serving electric cooperative members with affordable and reliable electricity. Associated is owned by six generation and transmission cooperatives (G&Ts) that formed it in 1961 to provide them a wholesale power supply. These six G&Ts are owned by 51 distribution cooperatives in Missouri, southeast Iowa and northeast Oklahoma. These local electric cooperatives are owned by more than 875,000 member-consumers.



Associated Electric Cooperative uses a mix of resources ... to supply clean, affordable, reliable electricity

Associated Electric Cooperative is part of a three-tiered system united by the common purpose of serving electric cooperative members with affordable and reliable electricity. Associated is owned by six generation and transmission cooperatives (G&Ts) that formed it in 1961 to provide them a wholesale power supply. These six G&Ts are owned by 51 distribution cooperatives in Missouri, southeast Iowa and northeast Oklahoma. These local electric cooperatives are owned by more than 875,000 member-consumers.

2016

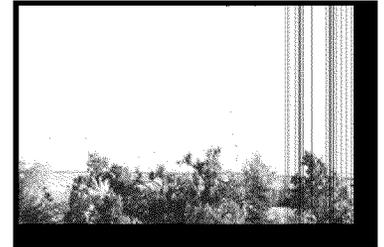
Coal
2,353 MW



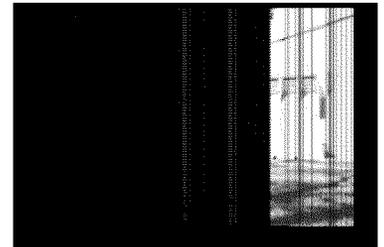
Natural gas
2,753 MW



Wind generation
750 MW



Hydroelectric
478 MW



Take Control & Save
A Cooperative Effort for Energy Efficiency

Environmental commitment

Associated Electric Cooperative Inc.

A Touchstone Energy® Cooperative

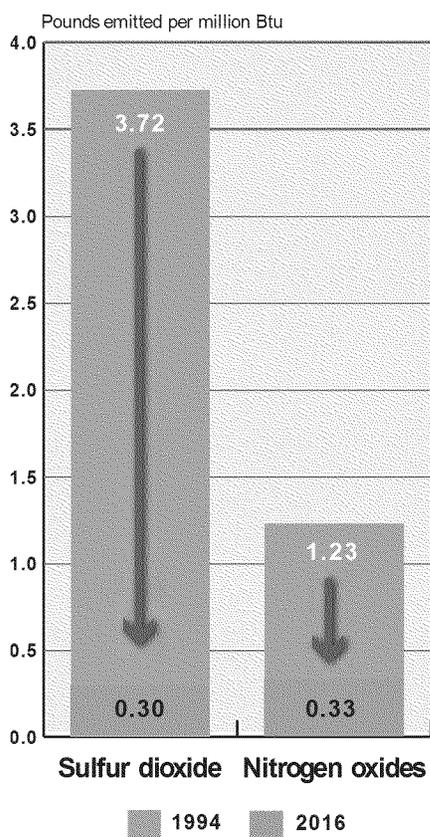


Power supply facts

AECI has history of environmental stewardship

Associated Electric Cooperative and its members have spent more than \$1.1 billion to reduce emissions since 1994, and we're proud of the tremendous improvements in air quality we have achieved. Our focus on serving members drives us to be good stewards of the environment and of our members' resources. Balancing these responsibilities will be even more important, as well as more difficult, in the future.

Associated improves air quality



Associated Electric Cooperative has improved air quality with significant investments and innovative research – and kept members' electricity reliable and affordable. Chart shows 1994 emissions from fleet comprised of coal units. 2016 reflects reductions achieved due to fleet diversity (coal and gas units) and investments in environmental controls.

1993-1995 – \$552 million to reduce SO₂ 90 percent

AECI spent \$552 million to close its Missouri mine and switch to cleaner, low-sulfur coal at its New Madrid and Thomas Hill power plants. This conversion reduced sulfur dioxide emissions (SO₂) nearly 90 percent to more than fulfill the requirements of the 1990 Clean Air Act Amendments.

2000-2007 – \$122 million to reduce NO_x emissions

- AECI installed selective catalytic reduction (SCR) equipment at its New Madrid Power Plant, at a cost of nearly \$100 million, that is designed to reduce nitrogen oxides emissions 90 percent.
- At both coal plants, AECI added a technology known as “over-fire air” on all units from 2004-2006 to further reduce NO_x emissions for a cost of \$15.5 million.
- Replacement low-NO_x burners were installed in 2006 on Thomas Hill Unit 3 to reduce NO_x emissions and lower operating costs on SCR equipment. The project, including burners and coal-flow measurement instrumentation, cost \$7.6 million.

2006-2009 – \$423 million to reduce NO_x 90 percent

AECI constructed environmental controls at its Thomas Hill Energy Center to further reduce NO_x emissions and fulfill air quality requirements. The \$423 million project included construction of SCRs on all three units; refurbishing Unit 3 equipment that captures tiny ash particles from emissions; and higher efficiency Unit 3 air heaters, needed with the SCR, that require less coal be burned to meet member demand for electricity.

The project was completed by Jan. 1, 2009, to enable AECI to achieve systemwide NO_x emissions reductions and comply with EPA requirements.

2009 to present

Associated broke ground as the first to reduce mercury emissions up to 80 percent with use of CyClean refined coal at its two coal plants, beginning in 2010. Associated invested another \$35 million to further reduce mercury emissions by improving equipment that captures fine particulates, installing activated carbon injection systems and air monitoring systems for mercury. The reductions, as well as Associated's conversion to low-sulfur coal, are part of Associated's proactive work to meet EPA's mercury rule, effective in 2016.

In addition to investing in environmental controls, Associated provides an energy efficiency program to members, is a leader in Missouri wind energy and has researched lower-cost technologies to reduce emissions and keep electricity affordable for its members.

Environmental controls increase costs, not MW

Environmental control measures to improve air quality costs Associated Electric and its members about \$45 million a year, including fixed and operating costs.

AECI reduces emissions & meets energy needs

Associated Electric Cooperative Inc.

A Touchstone Energy® Cooperative

Power supply facts

Associated Electric Cooperative has diversified its resources, invested in environmental controls and taken innovative, proactive steps to research technology to comply with environmental regulations at the lowest cost possible for our members.

Members' investments have reduced emissions significantly, including 65 percent to 90 percent reductions in sulfur dioxide, nitrogen oxides and mercury emissions since 1994, despite increasing electricity demand.

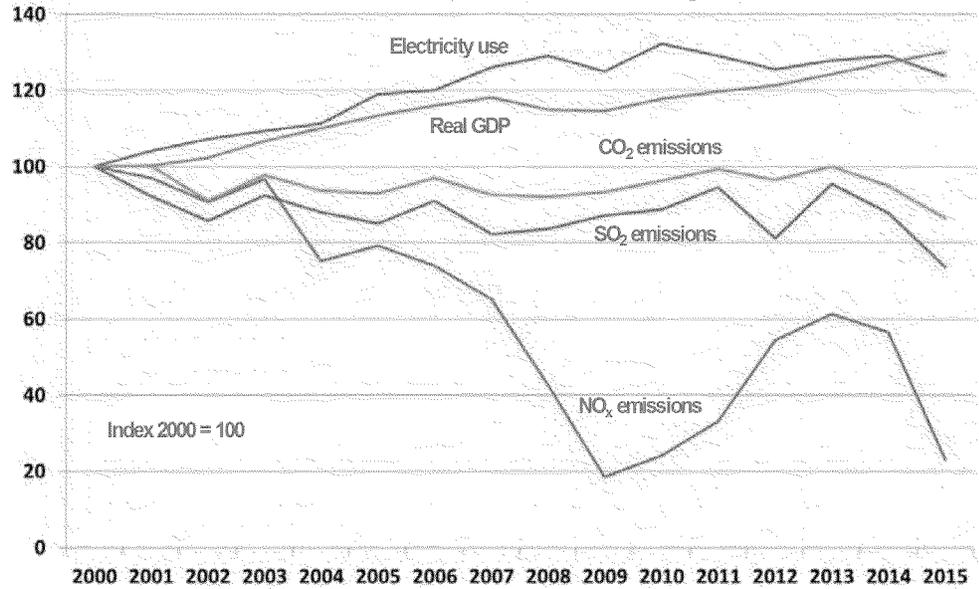
Associated Electric also has proactively managed its carbon footprint.

It has voluntarily added low-emissions natural gas plants, carbon-free wind power and energy efficiency to its coal, gas and hydropower resources, while keeping electricity affordable and reliable for member cooperatives.

As a result, Associated Electric's emissions rate for carbon dioxide has significantly and steadily declined in the last 15 years. Associated Electric now has 750 megawatts of contracted wind energy, including the addition of two large wind farms that significantly decreased Associated's amount of CO₂ emissions in the last five years.

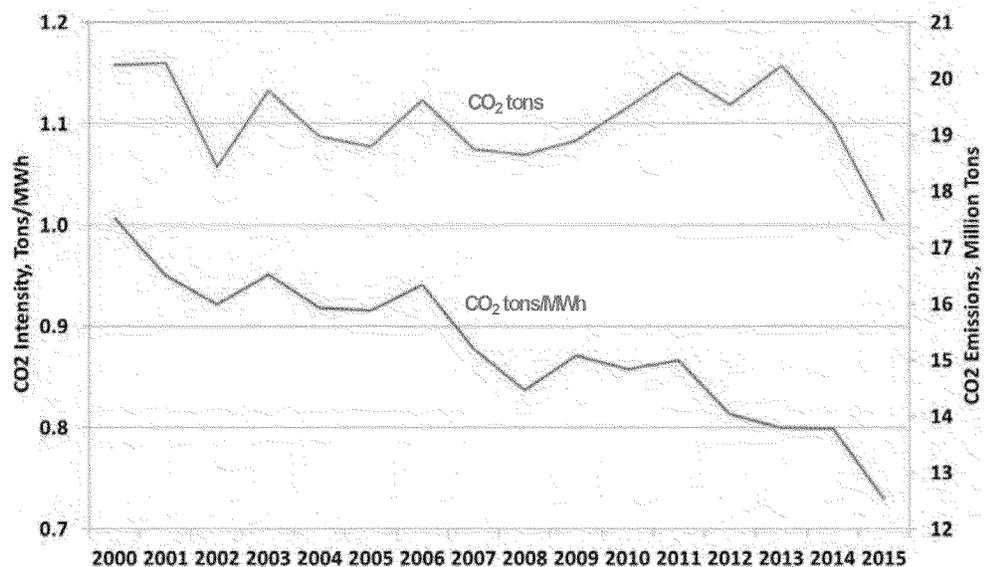
We've balanced our responsibilities to produce clean, affordable, reliable electricity, which has never been easy or inexpensive, and our commitment to environmental stewardship has never wavered.

AECI emissions down while electricity use increases



AECI's emissions have declined over the last 15 years despite increasing electricity demand and a growing economy. In this chart: 2000 represents the base year. Graph depicts increases or decreases from base year. Electricity use represents member load only. 2009 electricity use drop due to recession. Emissions represent coal and gas totals. GDP source: statista.com

AECI CO₂ emissions tonnage & intensity decrease



CO₂ tons represent the coal and gas fleet total emissions. CO₂ tons/MWh represent coal and gas fleet total emissions compared to the total generation mix of fossil fuel, wind energy and hydropower.

AECI has impressive record of improving air quality

Our focus on serving members drives us to be good stewards of the environment and of our members' resources. As retired rancher and former Associated board president O.B. Clark said, "Not to care for that upon which we depend for our living, for the resources entrusted to us, is simply ridiculous. The best environmentalists are the people out there depending on that land."

Our members have lived up to their responsibilities, investing more than \$1.1 billion since 1994 to improve air quality and care for our land and water resources. We spend about \$45 million a year on environmental control measures and their operations.

- Associated Electric was one of the first utilities to convert to 100 percent low-sulfur coal to reduce sulfur dioxide emissions 90 percent.
- We were one of the first to install equipment on large coal units to reduce nitrogen oxides emissions.
- Associated was nationally recognized by the U.S. Department of Interior for innovative and successful mine reclama-

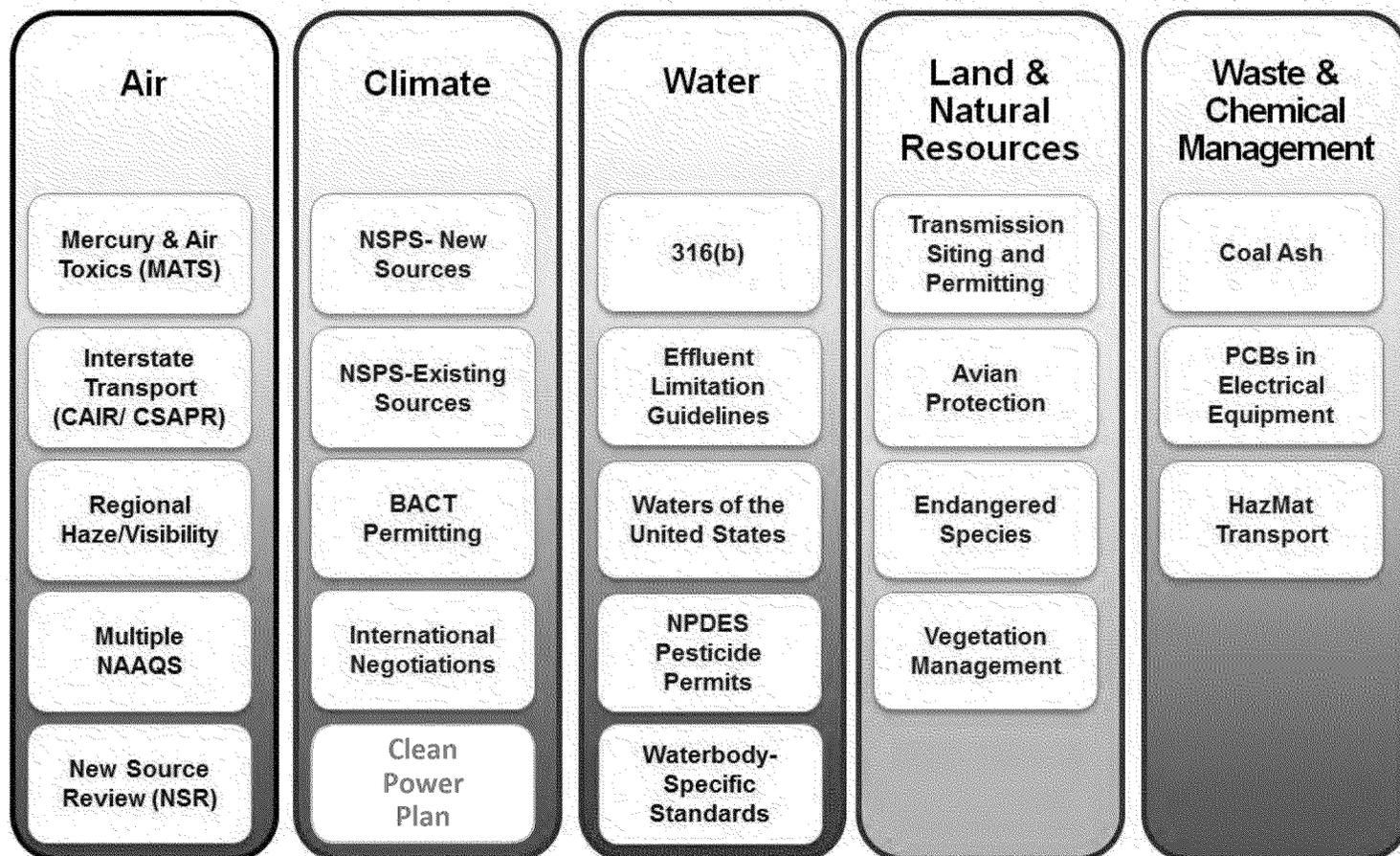
tion and restoration – twice earning this prestigious award.

- The co-op voluntarily began reducing mercury emissions years ahead of the 2016 compliance date by using a treated coal.

Associated Electric's switch to cleaner, low-sulfur coal at its New Madrid and Thomas Hill power plants in 1994 continues to position Associated well to meet additional regulations.

Despite Associated's excellent environmental record and innovative use of technology to control emissions at lower cost, more mandates from the Environmental Protection Agency on carbon and other air emissions, water quality and coal ash storage and handling threaten to significantly increase the cost of producing electricity for rural electric cooperatives.

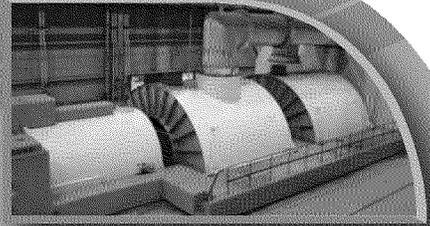
Environmental regulatory challenges continue, 2016 and beyond



Carbon costs

Associated Electric Cooperative Inc.

A Touchstone Energy® Cooperative 



Power supply facts

Controlling carbon will increase your cost of electricity

Associated Electric Cooperative, our wholesale power supplier, has invested in environmental controls and researched lower-cost technologies to achieve up to 90 percent reductions in nitrogen oxides and sulfur dioxide emissions, as well as reduced mercury emissions. Environmental control measures to improve air quality costs Associated Electric about \$45 million a year, including fixed and operating costs.

Those costs will increase as your wholesale power generator works to meet additional environmental regulations on air emissions, water quality and coal ash handling and storage – as well as new rules to reduce carbon emissions.

The Environmental Protection Agency issued its final carbon rule, the Clean Power Plan, Aug. 3, 2015, calling for a 32 percent reduction in carbon emissions nationwide by 2030.

States that rely on coal for affordable, reliable electricity were hit especially hard. Missouri must meet a 37 percent reduction target; Iowa, 42 percent reduction; and Oklahoma, 31 percent below 2012 levels.

Ultimately, the rule will reduce use of coal – which generated 63 percent of members' energy in 2016, and shift generation to natural gas plants and new renewable energy projects.

As expected, the Clean Power Plant plan was challenged.

More than 20 states – including Missouri, Iowa, Oklahoma and Arkansas – filed suit against the plan. The National Rural Electric Cooperative Association also filed suit.

Reprieve came Feb. 9, 2016, when the U.S. Supreme Court issued an unprecedented stay of the regulation until legal challenges are resolved. In September 2016, the U.S. Court of Appeals for the District of Columbia Circuit heard nearly seven hours of oral arguments but has not yet issued a ruling.

The case is expected to end up before the Supreme Court, but with the new administration, cabinet and Supreme Court appointment to come in 2017, uncertainty continues on carbon restraints for power plants. With all that in mind, Associated's work to comply with the Clean Power Plan slowed in 2016; however, Associated staff participated in state planning meetings.

Associated and member systems have good working relationships with state agencies in Missouri, Oklahoma, Arkansas and

▼ *Missouri Department of Natural Resources geologist John Pate examines cuttings near Thomas Hill Energy Center to determine what bedrock the drilling has reached. Part of the carbon storage research project, supported by AECL and other utilities, was conducted at Thomas Hill Energy Center in north-central Missouri.*



Core carbon points

The threat of greenhouse gas regulations has long produced uncertainty for the utility industry. In 1997, the Kyoto Protocol was adopted, calling on industrialized nations to reduce greenhouse gas emissions. The American Clean Energy and Security Act of 2009, also known as the Waxman-Markey Bill, would have established a CO₂ emissions trading program. It was approved by the House of Representatives on June 26, 2009, but never brought to the Senate floor for discussion or vote.

Finally, in June 2014, EPA issued its proposed rule, followed a year later with its final “Clean Power Plan” published Oct. 23, 2015.

The final plan:

- Gives option of rate-based program (emissions of CO₂ per MWh) or a mass-based (tons of CO₂ per year) cap-and-trade program
- Encourages replacement of existing coal plants with new renewable energy sources
- Drives creation of an emissions trading program among states – similar to past cap-and-trade legislation that failed to receive congressional approval
- Does not fully address reliability concerns due to lack of time to plan, site, permit and build generation and transmission facilities to meet nation’s new generation mix
- Gives no relief for stranded investments
- Provides incentives for helping low-income households implement energy efficiency measures that may benefit member-consumers.

Kansas, where it has generating assets. Associated will continue to advocate for keeping electricity affordable and reliable for members as legal challenges progress.

Reducing our carbon footprint

Associated has a long history of proactively managing its environmental responsibilities in balance with its mission to provide an economical, reliable power supply to member systems.

In the last 20 years, Associated Electric and its members have invested more than \$1.1 billion to improve air quality and care for land and water resources – and achieved tremendous results.

Associated also has worked to manage its carbon footprint. It has diversified its generating mix, adding lower-emissions natural gas plants, carbon-free wind power and energy efficiency to its coal, gas and hydropower resources, and it has participated in research like the carbon capture and storage project at Thomas Hill.

Take Control & Save energy efficiency program

The Take Control & Save energy efficiency program is seeing results since its launch in 2008. To date, Associated and participating cooperatives have invested more than \$49 million in the program that will achieve an estimated cumulative lifetime savings of 1.4 billion kilowatt-hours – enough electricity to run more than 86,000 member households for a year.

While the program helps members reduce their electric bills, it reduces generation, which reduces carbon emissions.

Wind generation

Associated and rural electric cooperatives took the lead in carbon-free wind power when they teamed up to bring the first utility-scale wind farms to Missouri, totaling 300,000 kilowatts.

Associated then signed long-term power purchase agreements for 300,000 kilowatts from the Flat Ridge 2 Wind Farm in Kansas and for 150,000 kW from a farm in Oklahoma. The contracts lock in fixed wind power costs while adding geographic diversity to AECI’s wind power resources. Total wind capacity is now 750,000 kW.

Renewable hydropower

Hydropower from federal dams in Missouri, Oklahoma and

Arkansas is another major renewable generating resource. While hydropower is one of our lowest-cost resources, it is a limited commodity dependent on rainfall and the capacity of lakes and dams to store the water.

Carbon capture and storage research

Associated has participated in research to find ways of reducing the amount of carbon dioxide reaching the atmosphere.

Associated partnered with other Missouri utilities and the U.S. Department of Energy in a three-year project to determine the feasibility of storing CO₂ in a saline aquifer in Missouri. Testing at Thomas Hill Energy Center showed it was a viable site for storage. More testing and funding are needed to continue the research.



AECI moves ahead on CCR rule for coal ash

While further improving air quality in 2016, Associated Electric Cooperative also accomplished a number of projects related to EPA's Coal Combustion Residuals rule that regulates handling of fly ash and bottom ash. EPA's final CCR rule was effective Oct. 19, 2015, and overall is much stricter than the 2010 draft.

Closely tied to the CCR rule is the Clean Water Act Effluent Limitation Guidelines, issued in fall 2015. This further regulates water discharged from power plants, adding monitoring for additional metals and toxics, and includes Thomas Hill units 1 and 2, previously excluded due to their smaller size. Associated will comply with the effluent guidelines between 2018 and 2023, when it renews discharge water permits at the coal plants.

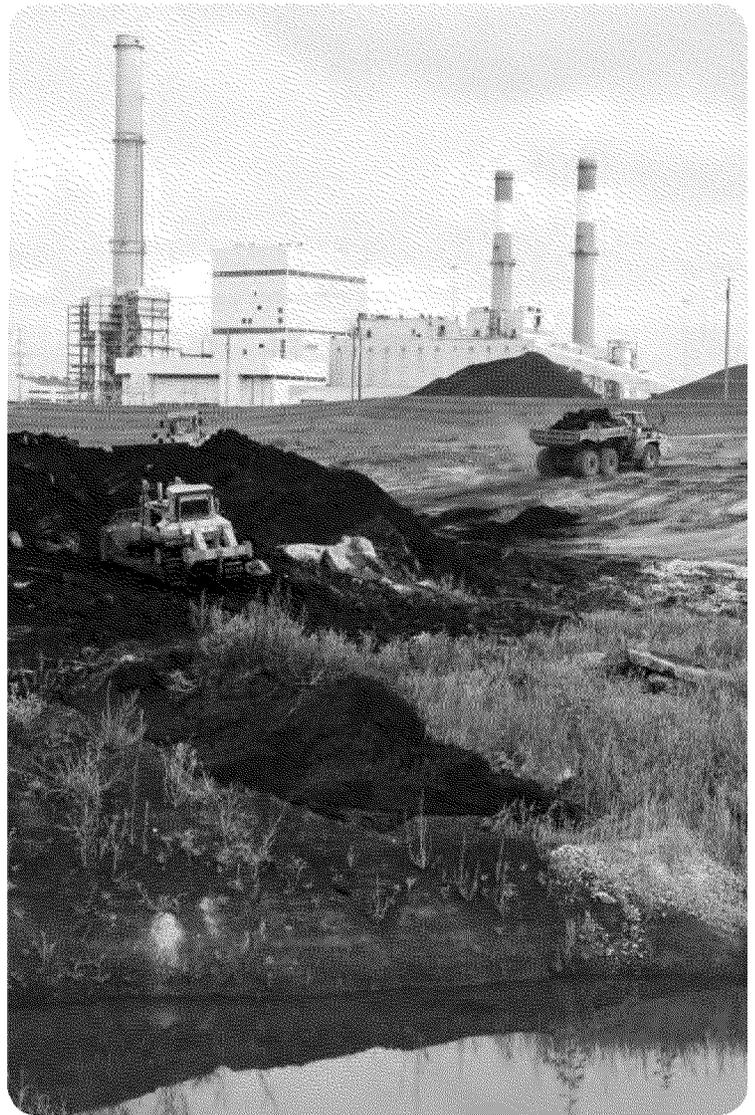
Combined, these two regulations will significantly increase ash-handling costs.

Associated prepared for these regulations and converted both coal plants from wet to dry fly ash handling systems, started development of groundwater monitoring programs and researched options for compliance on its ash ponds.

In 2016 staff completed construction of a second cell at Associated's permitted utility waste landfill near New Madrid Power Plant.

Staff met the October 2016 CCR deadline to document the history of ash pond construction and develop closure and post-closure plans for ash ponds and the landfill. All of this information was posted on its public-facing CCR website, as required.

Associated installed additional groundwater wells at both coal plants in 2016. Associated historically has monitored groundwater around its reclaimed mine and at the New Madrid landfill; however, the CCR rule requires more wells and parameters specifically for monitoring around ash ponds and the landfill. Baseline data from the wells will be analyzed in 2017 to determine background concentrations for required parameters.



At Associated's Thomas Hill Energy Center, coal yard crews removed about 74,000 tons of bottom ash in 2016 from an inactive ash pond, preparing it for closure and doing the work in-house to reduce costs.

Associated Electric Cooperative Inc. is owned by and provides wholesale power to six regional and 51 local electric cooperative systems in Missouri, southeast Iowa and northeast Oklahoma that serve more than 875,000 customers. AECI's mission is to provide an economical and reliable power supply and support services to its members, including the "Take Control & Save" energy efficiency program, www.TakeControlAndSave.coop. AECI is a Touchstone Energy Cooperative; an Equal Opportunity Employer and provider/disability/veteran. Associated Electric Cooperative, © 2017, all rights reserved.

Putting ash to good use & safe disposal

Associated Electric Cooperative Inc.

A Touchstone Energy® Cooperative

Power supply facts

Associated works to meet new ash regulations, reduce costs

The Environmental Protection Agency finalized its coal combustion residual rule Dec. 19, 2014, governing coal ash handling and disposal at coal plants.

There was good news in the new rule: Coal ash remained categorized as a nonhazardous waste, enabling Associated Electric to continue to recycle both fly ash and bottom ash, which it's done for 20 years. Recycling ash reduces landfill use – benefiting the environment – and brings in revenue to help keep members costs affordable.

This was a big win for cooperatives, which had advocated for keeping coal designated as nonhazardous. Cooperatives continue to work with legislators to make this designation a certainty, which the law did not provide.

However, the final rule also includes stricter seismic zone requirements that were not present in the 2010 proposed rule, and those requirements could cost millions of dollars due to retrofits or closure of ash retention ponds at New Madrid Power Plant, as well as result in significant cost increases for transporting the ash for disposal.

The New Madrid Power Plant is about the only plant in the country affected by the new seismic requirements, which increased requirements from a 500-year earthquake event to the much stricter 2,500-year earthquake event. Associated is working

with NECA, state and with the EPA and legislators to address

The seismic requirements also may affect Associated's ability to use its fairly new utility landfill at New Madrid, which was built in 2008 and permitted for 10 cells. One cell is being used. Opening a second cell designed to meet the new criteria will cost about \$70 million. Opening one \$50 million utility landfill costs about off site.

Seismic zone requirements are part of several new criteria in the rule that will increase ash-handling costs, as well as the cost

[more information on back](#)

Associated gets high marks

EPA inspected Associated's facilities in 2010, and Thomas Hill Energy Center earned EPA's highest safety rating. New Madrid Power Plant received EPA's second highest rating and is implementing recommendations for improving erosion control and vegetation management.

Associated uses coal ash for mine reclamation and sells it for other uses, including cement substitute, reducing the amount disposed.

of constructing new ash facilities. The rule affects all ash ponds, used mostly for processing the coarser bottom ash from the coal units at Associated.

Associated staff continues to develop its compliance plan. At New Madrid Power Plant, options include retrofitting two unlined ash ponds; closure of those ash ponds; or converting to a dry system for bottom ash.

Working ahead to ensure compliance

At New Madrid, Associated proactively converted to a dry system for handling fly ash and increased groundwater monitoring. Additional groundwater monitoring wells will be needed at both plants.

Converting to a dry system for handling bottom ash at New Madrid Power Plant will cost about \$30 million. The rule has less impact at Thomas Hill Energy Center, which also proactively converted to a dry fly ash-handling system and is closing its ash retention pond. Associated also built a pad for bottom-ash handling to comply with the new rules.

The rule allows for continued beneficial use of ash for mine reclamation, which is done at Thomas Hill.

Groundwater monitoring was expected and is required for all ash ponds and landfills under the new rule. Associated will install additional groundwater monitoring wells at both plants, analyze the data and report findings regularly.

The CCR rule is tied to Clean Water Act Effluent Limitation Guidelines, finalized in September 2015, that will affect water discharged from power plants. A 2013 draft added pollutants that may require more water treatment or modifications to ash handling.

Staff continues to review the 745-page CCR rule, as well as the new effluent guidelines, conduct more detailed seismic analysis at New Madrid and research lowest-cost options for compliance.

The final rule was published April 17, 2015, in the Federal Register. Compliance starts six months to 48 months from April 17, depending on the criteria. Legal and legislative action also is expected, so some uncertainty will continue as it has since 2008, when the large coal ash spill at TVA's Kingston facility prompted EPA to develop the rule.



Closed trucks take dry fly ash from the plant.

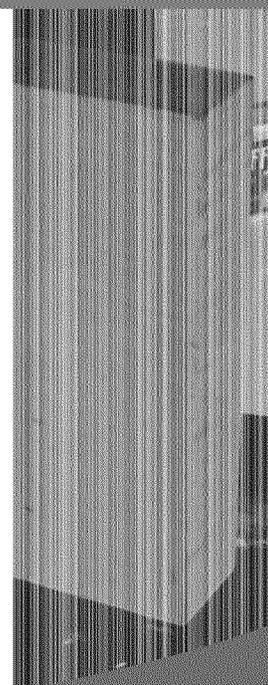
Co-ops recycle ash for 20 years

Associated manages coal ash byproducts at its plants by using a combination of "beneficial use" mine reclamation, recycling and reselling, and long-term storage using permitted lined ash ponds and utility waste landfills.

Associated has sold bottom ash, a heavier material from the bottom of the cyclones, from both Thomas Hill and New Madrid plants since 1994 for use as an aggregate in roof shingles. From 2002 through 2014, it recycled about 983,000 tons of bottom ash to bring in \$1.25 million in revenue.

Since 1998, it has sold fly ash from Thomas Hill Unit 3, a pulverized unit that produces ash lower in carbon, for use in making concrete. It's also partnered with a University of Missouri scientist to create a super-strong "green" brick now licensed for manufacturing.

From 1998 through 2014, Associated sold about 825,000 tons of fly ash, bringing in about \$6 million in revenue. Recycling the ash reduces landfill disposal also.



Visit www.aeci.org

B19-10-26-2015

AECI reduces mercury emissions years ahead of time

Stewardship has always been part of the culture at Associated Electric Cooperative, which prides itself on producing affordable, reliable electricity balanced with protecting the natural resources that our members depend on for their livelihoods and quality of life.

Often, Associated Electric has taken the lead with innovative, cost-effective and proactive solutions. It did the same thing when it came to meeting the Mercury Air Toxics Standards, effective in April 2016 for the cooperative.

Staff started early to craft its compliance plan, and the parts worked together to put Associated's emissions of mercury, particulate and hydrogen chloride well below the new requirements set by the Environmental Protection Agency.

In 2016 Associated finished \$35 million in projects and met two important MATS deadlines. First, it was compliant when the rule took effect. It then met the 180-day deadline in October 2016 to demonstrate that compliance, which required submitting scores of testing data and certifications.

Meeting MATS requirements took a concentrated effort from staff throughout the cooperative, particularly by the environmental, health and safety department, laboratory and instrument controls teams at each of the coal plants.

AECI started reducing mercury 20 years ago

Associated began reducing mercury emissions long before the Environmental Protection Agency proposed its first mercury rule in 2005.

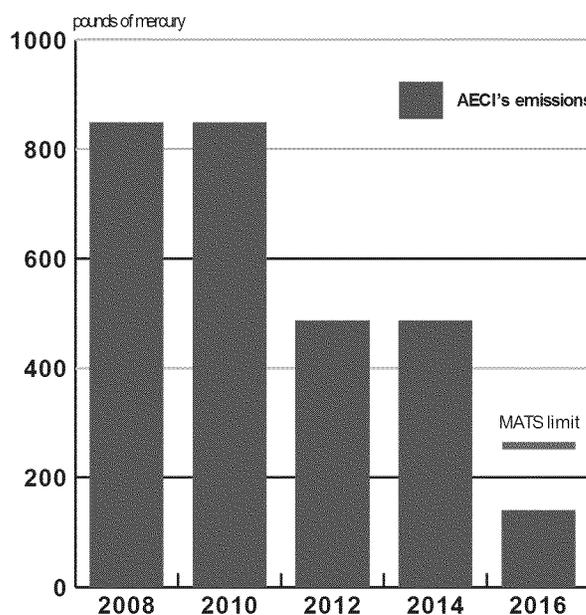
In 1995, Associated converted all five coal units to low-sulfur coal – one of the first in the country to do so – and reduced sulfur dioxide emissions 90 percent. Lower in mercury and hydrogen chloride too, this coal forms the foundation for Associated's air quality compliance.

In 2011, Associated reduced mercury emissions another 40 percent from its cyclone units when employees led the nation with implementation of refined coal technology. This was added in 2014 on Thomas Hill Unit 3, a pulverized unit, also decreasing its mercury emissions 40 percent. The technology also reduces costs, amounting to fuel savings of \$7.8 million in 2016, through contracts for use of refined coal related to a President George W. Bush-era stimulus package.

After MATS was published in 2012, Associated invested in and completed construction of activated carbon injection systems on all five coal units; completed maintenance on three coal units' electrostatic precipitators to improve capture of particulate matter, reducing these emissions to one-half of the MATS standard; and installed sorbent trap monitoring

systems on the three largest coal units. However, Associated's smaller Thomas Hill units 1 and 2 are very low-emitting units and only require periodic emissions testing, which reduces costs.

AECI reduces mercury 85 percent



Overall, Associated has reduced its mercury emissions about 85 percent compared to baseline emissions in 2010, before any refined coal or activated carbon injection emission controls, and is below the MATS requirements today.

Associated Electric Cooperative Inc. is owned by and provides wholesale power to six regional and 51 local electric cooperative systems in Missouri, southeast Iowa and northeast Oklahoma that serve more than 875,000 customers. AECI's mission is to provide an economical and reliable power supply and support services to its members, including the "Take Control & Save" energy efficiency program, www.TakeControlAndSave.coop. AECI is a Touchstone Energy Cooperative; an Equal Opportunity Employer and provider/disability/veteran. Associated Electric Cooperative, © 2017, all rights reserved.

Another piece of the past erased and replaced

A recent bond release on 26 acres at Thomas Hill Energy Center was another step in the return of land once used in Associated Electric Cooperative's past mining operations. The released acreage surrounds the site of the preparation plant, built in the early 1980s to wash high-sulfur coal mined nearby, said land agent Kevin Murphy.

The 26 acres by the power plant is now leased to nearby farmers for hay production. Kevin said it's been productive for more than five years – the time period needed before released by the state agency regulating reclamation.

With this release, all that remains of the once 16,442 acres under bond is 807.3 acres that Associated uses for permitted ash disposal as part of its solid waste plan. This land consists of three former mine pits, which provide a safe and efficient method for ash disposal in close proximity to the power plant, a soil borrow area and top soil stored for reclamation.

Better than before

Associated was in the mining business from 1980 to 1993, when it shut down its mine and converted its coal units to burn low-sulfur western coal – reducing sulfur dioxide emissions 90 percent – to meet 1990 Clean Air Act Amendments.

In 1993, Associated had 16,442 acres under bond. For the most part, bonded land was mined or disturbed in some way, Kevin explained, and could include mined land, haul roads, coal preparation areas, soil borrow areas or stockpiles.

Subject to the Surface Mine Reclamation Act, Associated was required to post a reclamation bond for each acre disturbed. Bonds act as insurance in case a company goes out of business and cannot finish reclamation.

Portions of the bond liability were released as mined areas

were graded to approximate original contours, topsoil replaced and vegetation established to control erosion.

For acreage to be released, Associated must complete three phases of reclamation:

Phase I: Backfilling and rough grading, replacement of topsoil and initial seeding.

Phase II: Establish vegetation to control erosion.

Phase III: Begin the minimum five-year productivity demonstration.

Most reclamation work was completed in 1998 with a \$1.8 million bond release on 1,377 acres of mine property. This was followed by 59 more bond releases through 2011, totaling 7,362 acres and \$6.8 million in bond liability.

Since completion of the many reclamation projects, overall land management has become a focus for Associated, Kevin said. Resources are now more available to maintain or improve more than 30,000 acres owned around and near the Thomas Hill plant. That acreage includes the Thomas Hill Lake and surrounding land leased and managed by the Missouri Department of Conservation.

Associated's stewardship and return of land resources to original or better condition has been recognized nationally. The cooperative twice received the U.S. Department of Interior's highest honor for its innovative, successful reclamation that improved water quality and transformed acres mined by a previous owner into productive pasture, wetlands and forest.

The Interstate Mining Compact Commission recognized Associated as a national leader in mine reclamation with its 2007 Kenes C. Bowling National Mine Reclamation Award.

Learn more at www.aeci.org

Today on formerly mined land at Thomas Hill Energy Center, as well as on land never mined, are ponds that provide fishing and wildlife habitat, woodlands that give shelter to many species, land leased to neighboring farmers for pasture and hay, and acres for crop and wildlife research underway.



Co-ops protect members and mammals

Associated Electric Cooperative Inc.

A Touchstone Energy® Cooperative 

Power supply facts

Working together, Associated Electric Cooperative and the Association of Missouri Electric Cooperatives developed an agreement with the U.S. Fish and Wildlife Service that protects habitat for endangered species, like the Indiana bat, and ensures reliable transmission for members.

The innovative agreement was noted by the Conservation Federation of Missouri, which presented the association with its esteemed Conservation Organization of the Year award.

Member cooperatives also received recognition with the Outstanding Achievement Award in environmental stewardship from the Missouri Waste Control Coalition for cooperatives' environmental work, including the habitat preservation agreement.

Associated Electric and its member systems have a history of balancing members' needs for affordable, reliable electricity with environmental stewardship.

The integrated high-voltage transmission system owned by Associated Electric Cooperative and its six owner generation and transmission cooperatives is vital to providing reliable power to member cooperatives.

But, like many other aspects of the utility industry, the planning, construction and maintenance of that transmission system faces increasing challenges.

When a G&T's planned transmission line met a roadblock, the one-quarter ounce Indiana bat, cooperatives went to bat for members and the mammal.

Co-ops go to bat for members and mammals

Summer is a sensitive phase in the migrating Indiana bat's life cycle. In the past the U.S. Fish and Wildlife Service prohibited any brush or tree clearing from April 1 to Oct. 31, when bats could be present.

Associated and the G&Ts abided by this requirement, but when one of its G&T owners proposed to clear for a



Indiana bat

While much of the news on environmental issues centers on air quality, Associated and its six owner G&Ts also face environmental challenges when it comes to transmission line construction and maintenance.

Matters for members

The member-owned integrated high-voltage transmission system is vital to providing reliable power to member cooperatives. Like many other aspects of the utility industry, the planning, construction and maintenance of that transmission system faces increasing challenges.

transmission line in winter on land where no bats had been located, it was told the rules had changed. Clearing would not be allowed unless mitigation, in the form of a monetary payment, was provided.

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The potential impact of the new requirement on costs and reliability prompted Associated, AMEC and the six G&Ts to contact the U.S. Fish and Wildlife Service and propose an agreement that would keep power reliable and affordable for members and protect the Indiana bat.

Under the approved agreement, Associated and its member systems continue to implement voluntary measures to avoid and minimize impacts to the bat and its habitat. Instead of cooperatives' paying into a fund, cooperatives will continue to

The Indiana bat is getting more attention due to growth in the wind power industry, deaths of bats from white nose syndrome disease and the species' continuing decline.

The Indiana bat was added to the endangered species list in 1973. It lives in the Midwest to eastern U.S., as well as parts of southeastern Canada. In Missouri, it hibernates in caves in the Ozarks and southeastern part of the state.

In summer, pregnant bats migrate north to have their pups under the bark of exfoliating trees, often returning to the same area each year.

Transmission rights of way also may provide beneficial habitat for the bats, including better sun exposure to suitable roost trees, new "edge" habitat beneficial for foraging and open flight paths that are connected to forests.

provide many benefits to the bat through conservation measures, including following historic, recommended tree clearing guidelines, restoring habitat to natural conditions and conducting educational activities about preserving bats and their habitat.



This bat mansion is located on property in the Thomas Hill mine area. Below, a university student, holds a bat "rocket house."

Bats and Robbins



Associated Electric Cooperative also is working with Missouri State University professor Lynn Robbins to develop artificial habitat for the Indiana bat.

Robbins has placed 10 structures, including four utility poles (wrapped with artificial bark) provided and installed by Northeast Missouri Electric Power Cooperative, at Thomas Hill Energy Center. An initial habitat assessment of the Thomas Hill area showed it has the necessary characteristics for the Indiana bat to be present.

The project started in early spring 2012, when bats were migrating north in search of summer roosts under the bark of trees. Studies have shown man-made structures have been used by the Indiana bat, although it's not common.

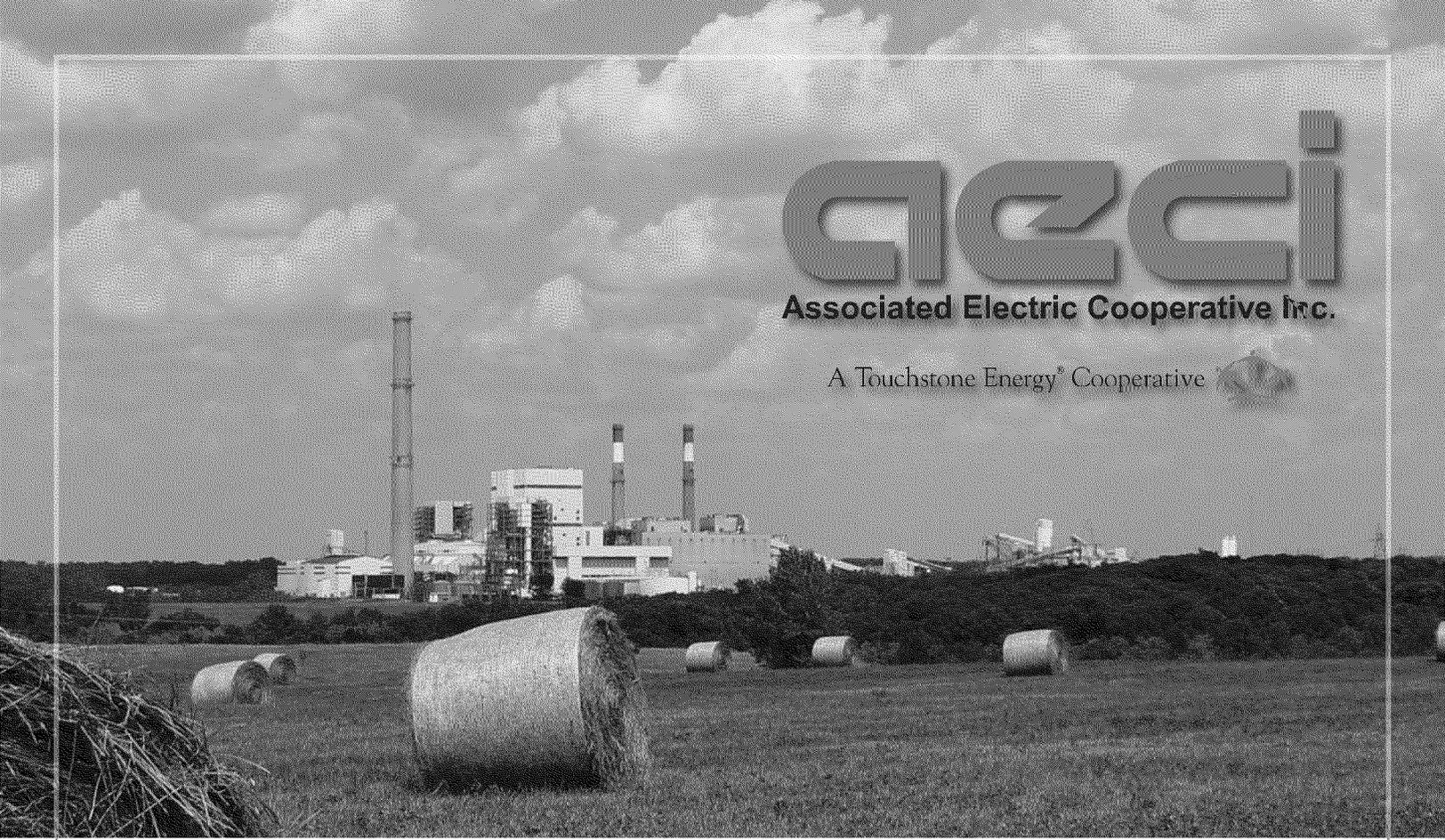
The structures are located at Bee Veer and Prairie Hill mines, and researchers are evaluating evidence of their use.

Visit www.aeci.org 5-05-2014



Associated Electric Cooperative Inc.

A Touchstone Energy® Cooperative



Missouri's Electric Cooperatives & Associated Electric Cooperative Inc.

Welcome

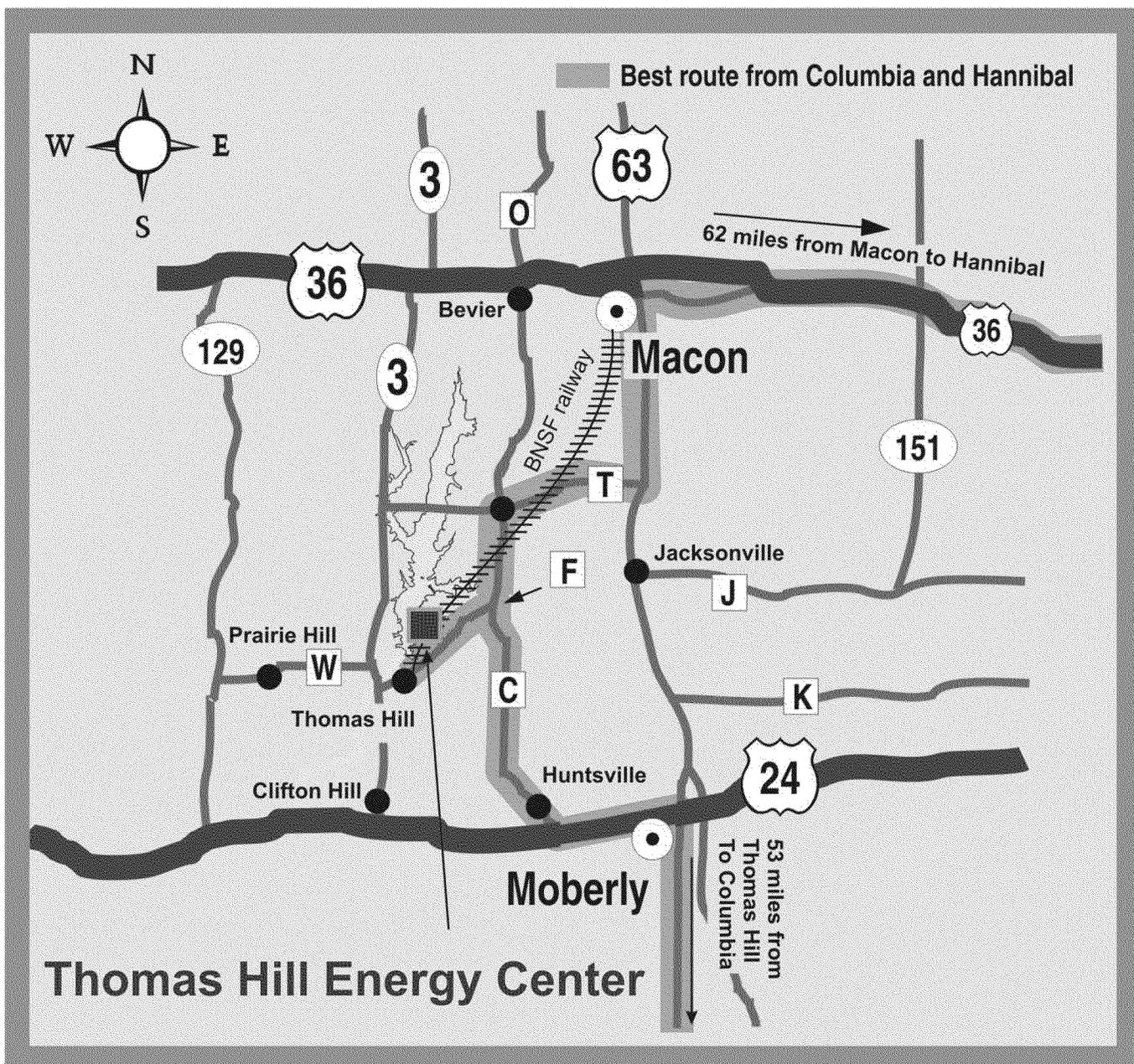
Scott Pruitt, administrator
U.S. Environmental Protection Agency
to the
Thomas Hill Energy Center
5693 Highway F, Clifton Hill, Missouri

April 20, 2017
10 a.m.

Invitation required for admittance

RSVP

Association of Missouri Electric Cooperatives
573.635.6857 or Associated Electric 417.371.5344



For your safety and comfort

Thomas Hill Energy Center is an industrial environment with special precautions and protective equipment to ensure the safety of employees and visitors.

At the conclusion of the event (time permitting), tours may be offered.

Please note:

- Tours require walking and climbing open-grate stairs.
- Visitors must wear closed-toed shoes. Sandals and high heels are not allowed. Shorts and dresses are not appropriate.
- Plant personnel will provide safety equipment, including hard hats, safety glasses and hearing protection.
- Photographs are not allowed inside the plant, including use of phones and video recorders.

EXHIBIT S

To: Jim McCarty[jimccarty@amec.org]; Andy Neidert[andy@reachthearc.com]; Stephen A. Bell[Stephen.Bell@nreca.coop]; Graham, Amy[graham.amy@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Joe Wilkinson[jwilkinson@aeci.org]; Hupp, Millan[hupp.millan@epa.gov]; Mark Viguette (GR)[mviguette@aeci.org]; Konkus, John[konkus.john@epa.gov]
From: Barry Hart
Sent: Tue 4/18/2017 9:12:05 PM
Subject: Fwd: ARC media social media response and monitoring plan for EPA visit

FYI

Sent from my iPhone

Begin forwarded message:

From: Gus Wagner <gus@reachthearc.com>
Date: April 18, 2017 at 4:10:26 PM CDT
To: Barry Hart <bhart@amec.org>
Cc: Andy Neidert <andy@reachthearc.com>
Subject: Re: ARC media social media response and monitoring plan for EPA visit

On it.



On Tue, Apr 18, 2017 at 4:04 PM, Barry Hart <bhart@amec.org> wrote:

Sent from my iPhone

Begin forwarded message:

From: "Bell, Stephen A."
<Stephen.Bell@nreca.coop<mailto:Stephen.Bell@nreca.coop>>
Date: April 18, 2017 at 3:57:38 PM CDT
To: Barry Hart <bhart@amec.org<mailto:bhart@amec.org>>, Amy Graham
<graham.amy@epa.gov<mailto:graham.amy@epa.gov>>,
"Bennett.Tate@epa.gov<mailto:Bennett.Tate@epa.gov>"
<Bennett.Tate@epa.gov<mailto:Bennett.Tate@epa.gov>>, Joe Wilkinson
<jwilkinson@aeci.org<mailto:jwilkinson@aeci.org>>
Subject: RE: ARC media social media response and monitoring plan for EPA visit

I say go now. Beltway media (Politico) is reporting the event as confirmed by EPA. No reason to wait longer.

“In addition, the agency said Pruitt would travel to the Thomas Hill Energy Center, a coal-fired power plant, in Clifton Hill, Mo. on Thursday to deliver remarks to Missouri Electric Cooperative members about his EPA agenda. He'll address two recent executive orders from President Donald Trump directing the agency to review the Obama-era Clean Power Plan and Waters of the U.S. regulation.”

From: Barry Hart [mailto:bhart@amec.org]
Sent: Tuesday, April 18, 2017 4:55 PM
To: Bell, Stephen A.; Amy Graham;
Bennett.Tate@epa.gov<mailto:Bennett.Tate@epa.gov>>; Joe Wilkinson
Subject: Fwd: ARC media social media response and monitoring plan for EPA visit

What do you think?

Barry

Sent from my iPhone

Begin forwarded message:

From: Gus Wagner <gus@reachthearc.com<mailto:gus@reachthearc.com>>
Date: April 18, 2017 at 3:51:02 PM CDT
To: Jim McCarty <jmccarty@amec.org<mailto:jmccarty@amec.org>>
Cc: Barry Hart <bhart@amec.org<mailto:bhart@amec.org>>, Andy Neidert <andy@reachthearc.com<mailto:andy@reachthearc.com>>
Subject: Re: ARC media social media response and monitoring plan for EPA visit
Are we good to share, now not later, the Moberly Monitor article as the supporting link for our announcement on the EPA visit...or do we want to wait for more supportive press?

[photo]

Gus Wagner
ARCmedia

[573.634.5385](tel:573.634.5385)<tel:[573.634.5385](tel:573.634.5385)> | [314.603.0923](tel:314.603.0923)<tel:[314.603.0923](tel:314.603.0923)> | Gus@ReachTheARC.com<mailto:Gus@ReachTheARC.com> | <http://ReachTheARC.com><http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicE3RmEFnBwCBwnIGhKKfSwCRDr7ioTC83MTMnOT-vpCg_Ry85P5ehzNjTuyTdt8TA2MjM1JghuCS1ICM1T88pNSfHla8oNTkRqCq_gCGjpKTASl8_KDUxO>

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[https://s3.amazonaws.com/images.wisestamp.com/icons_32/twitter.png]<http://Twitter.com/ReachTheARC>

On Tue, Apr 18, 2017 at 1:59 PM, Jim McCarty

<jmccarty@amec.org<mailto:jmccarty@amec.org>> wrote:

Good job Gus. We will post photos and video from the event as soon as possible to <https://ruralmissouri.smugmug.com/EPA-Administrator-at-Thomas-Hill/>

Jim McCarty, editor
Rural Missouri magazine
P.O. Box 1645
Jefferson City, MO 65102

573-659-3402<tel:573-659-3402>

Cell 573-680-2451<tel:573-680-2451>

<http://www.ruralmissouri.coop><[http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicE3RmEFnBwCBwnIGhKKfSwCRDr7ioTC83MTMnOT-vpCg_Ry85P5ehzNjTuyTdt8TA2MjM1JghuCS1ICM1T88pNSfHla8oNTkRqCq_gCGjpKTASl-vLxcr6i0KDEnN7O4OL-](http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicE3RmEFnBwCBwnIGhKKfSwCRDr7ioTC83MTMnOT-vpCg_Ry85P5ehzNjTuyTdt8TA2MjM1JghuCS1ICM1T88pNSfHla8oNTkRqCq_gCGjpKTASl-vLxcr6i0KDEnN7O4OL-0KBMIy8Cw7wgDAwAAbyV4&Z)

<http://www.ruralmissouri.coop/><http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicE3RmEFnBwCBwnIGhKKfSwCRDr7ioTC83MTMnOT-vpCg_Ry85P5ehzNjTuyTdt8TA2MjM1JghuCS1ICM1T88pNSfHla8oNTkRqCq_gCGjpKTASl-vLxcr6i0KDEnN7O4OL-0KBMSq8_AwLDvCAMDACXdJac&Z>>

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Read us online:

www.ruralmissouri.coop/digitalrm<<http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicHco9CgIxEAbQ7wgKniNZjFpYiVYiVp4gxLAJTH6YzG7v>>
www.ruralmissouri.coop/digitalrm<<http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicHco9CgIxEAbQ7wgKniNZjFpYiVYiVp4gxLAJTH6YzG7v>>

[cid:10289D72-2118-4BC2-8851-34BE313A4977]

From: Gus Wagner

<gus@reachthearc.com<mailto:gus@reachthearc.com>><mailto:gus@reachthearc.com<mailto:gus@reachthearc.com>>>

Date: Tuesday, April 18, 2017 at 1:22 PM

To: Jim McCarty

<jmccarty@amec.org<mailto:jmccarty@amec.org>><mailto:jmccarty@amec.org<mailto:jmccarty@amec.org>>>

Barry Hart

<bhart@amec.org<mailto:bhart@amec.org>><mailto:bhart@amec.org<mailto:bhart@amec.org>>>

Andy Neidert

<andy@reachthearc.com<mailto:andy@reachthearc.com>><mailto:andy@reachthearc.com<mailto:andy@reachthearc.com>>>

Subject: ARC media social media response and monitoring plan for EPA visit

We'll be on-site and in our control suite monitoring the live activity online during the Administrator's visit on 4.20.17. Our plan will be to promote the feel-good activity and news from the event while countering any digital activity deemed worthy of a response with facts.

Current plan is as follows. (This is internal vB)

4/19 Messaging

POST 1

(T) We're honored that @EPAScottPruitt is taking the time to visit our Thomas Hill Energy center for himself, and hear from Member-Owners and employees directly.
<Insert Pruitt Images>

(T) Associated Electric Cooperative has been honored for its work to reclaim the 30,000-acre coal mine site — turning it into pristine wildlife habitat and farmland.
<Insert Wildlife Image>

POST 2

(F) We're glad that Administrator Pruitt recognizes the adverse economic impacts of harmful regulation, and look forward to working with his administration on proposals that protect our environment, maintain the reliability of our electric grid and promote a healthy economy. With the proper policy approach, we can meet all of these goals.

(F) Associated pursues an all of the above approaches to keeping the lights on.

- o 750 MW of wind
- o 478 MW of hydro
- o 2,753 MW of natural gas
- o 2,353 MW of Coal

<Insert image depicting energy mix>

POST 3

(T) Associated Electric's Thomas Hill energy center provides affordable and reliable power to more than 420,000 Missouri households

<Insert Image>

(T) Collectively, Missouri co-ops employ 3,541 people and empower 600,000 households and businesses consumers

4/20 Messaging

POST 1

(F) Electric cooperatives appreciate Administrator Pruitt recognizing the importance of affordable and reliable power to Missouri families and businesses. We're honored that he's taken the time to see the facility for himself and hear from us directly.

<Insert Image of Administrator Pruitt at Thomas Hill Facility>

POST 2

(F) We're glad that Administrator Pruitt recognizes the adverse economic impacts of harmful regulation, look forward to working with his administration on proposals that protect our environment, maintain the reliability of our electric grid and promote a healthy economy. With the proper policy approach, we can meet all of these goals.

<Insert Image of Pruitt with Missouri Cooperative leaders>

Live-tweeting of comments and photo-ops as available.

Follow up content on Facebook the evening of 4/20/17 highlighting images and balanced press clippings from the visit.

Comment Response Plan

- ARC will monitor commentary across available social platforms for Cooperative, EPA, @EPAScottPruitt, #EPABack2Basics, and keyword monitoring and judge worthiness for a response.

- Comments that are positive will be liked and possibly shared by the AMEC page.

- Comments that are derogatory and/or abusive will be hidden from public view. Commenter receives no notification this hiding has happened.

Questioning comments that remain positive will be addressed with the following themes:

COMMENT: Environmental in Nature
RESPONSE: 1. Highlight Energy Mix

2. Highlight Thomas Hill restoration

COMMENT: Economical in Nature

- RESPONSE:
1. Highlight cooperative employment
 2. Highlight taxes paid
 3. Highlight Missouri cooperative utility rate

COMMENT: Political in Nature

- RESPONSE:
1. A diverse group of Missouri's elected leaders, agriculture leaders, and Member-Owners joined us in welcoming Director Pruitt to Thomas Hill.
 2. 300,000 EPA postcards with no response, but Administrator Pruitt has/will visit Missouri's Electric Cooperatives within his first 3 months on the job.
 3. Rural Missouri Voters Overwhelmingly Supported Trump
<http://news.stlpublicradio.org/post/missouris-rural-voters-flocked-trump-fueling-statewide-gop-victories#stream/0>

NRECA SAMPLE SOCIAL POSTS:

· NEWS: Associated electric cooperative will host @EPAScottPruitt for a tour of the Thomas Hill energy center Thursday.

· Honored that he's taking the time to learn how co-ops power and empower more than 600,000 Missouri farms, businesses, homes, and schools. <INSERT COMMUNITY GRAPHIC>

· Associated Electric Co-op relies on a diverse fuel mix to keep the lights on?
<http://ow.ly/o51r30aXhoc><http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicE3RkEFnBwCBwnIGhKKfSwCRDr7ioTC83MTMnOT-vpCg_Ry85P5ehzNjTuyTdt8TA2MjM1JghuCS1ICM1T88pNSfHla8oNTkRqCq_gCGjpKTASl8_v1wvp1>
<INSERT ENERGY GRAPHIC>

· Did you know: The Thomas Hill Energy Center keeps the lights on for more than 420,000 households. <INSERT COMMUNITY GRAPHIC>

· With smart policy and balanced fuel mix, we can protect the environment, maintain reliability and promote a healthy economy. <INSERT ENERGY GRAPHIC>

· Associated Electric Cooperative was named "Wind Utility of the Year" for its efforts to bring Missouri's first wind farm on line. <INNOVATION GRAPHIC>

· Working for our members – not for profit – co-ops strive to be good stewards of the environment & their resources. <http://ow.ly/ACyc30aXe6z><http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicE3RkEFnBwCBwnIGhKKfSwCRDr7ioTC83MTMnOT-vpCg_Ry85P5ehzNjTuyTdt8TA2MjM1JghuCS1ICM1T88pNSfHla8oNTkRqCq_gCGjpKTASl8_v1wvp1>

· Electric cooperatives are critical to a vibrant Missouri economy.
<COMMUNITY GRAPHIC>

· Electric co-ops have two key missions – keeping the lights on and empowering the rural communities we serve. <http://ow.ly/Wnql30aXfKj><http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicE3RkEFnBwCBwnIGhKKfSwCRDr7ioTC83MTMnOT-vpCg_Ry85P5ehzNjTuyTdt8TA2MjM1JghuCS1ICM1T88pNSfHla8oNTkRqCq_gCGjpKTASl8_v1wvp1>

[photo]

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<http://ReachTheARC.com><http://hybrid-web.global.blackspider.com/urlwrap/?q=AXicE3RmEFnBwCBwnIGhKKfSwCRDr7ioTC83MTMnOT-vpCg_Ry85P5ehzNjTuyTdt8TA2MjM1JghuCS1ICM1T88pNSfHla8oNTkRqCq_gCGjpKTASl8_KDUxO>

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